

MID-YEAR BUDGET & PERFORMANCE ASSESSMENT 2024/25 FINANCIAL YEAR



FS 163

MUNICIPALITY

LOCAL

MOHOKARE

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INTRODUCTION

**1.1 PURPOSE**

The purpose of the report is to inform Council of the municipality's mid-year performance (up to December 2024 against the approved budget in compliance with section 72 (1)(a) and 52(d) of the MFMA & the requirements as promulgated in the Government Gazette No.32141 of April 2009) by providing a statement on the implementation of the budget and financial state of the affairs of the municipality to the Mayor, as legislated.

**1.2 REPORT BY THE MUNICIPAL MANAGER**

The 2024/2025 Mid-Year Budget Report presents the annual budget results for the first six months' period ending 31 December 2024. The report has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Section 72(1) of the Municipal Finance Management Act, Act 56 of 2003 states that the accounting officer must, by 25 January of each year, assess the performance of the municipality during the first half of the financial year.

The mid-year budget and performance assessment report must be consistent with the monthly budget statements referred to in section 71(1) on the implementation of the annual budget in accordance with the Service Delivery Budget Implementation Plan (SDBIP) for the first half of the financial year, also the past year's annual report and progress on resolving problems identified in the annual report. The report must be submitted to the Executive Mayor, National Treasury and the relevant Provincial Treasury.

Section 72(3) states that as part of the review the accounting officer must recommend whether an adjustment budget is necessary, and recommend revised projections for revenue and expenditure to the extent that this may be necessary.

In compliance with section 75 of the Municipal Finance Management Act this report must be publicized on the municipal website within five days after the approval by council.

The actual results presented in this report are compared with the original budget estimates as approved in the 2022/23 Annual Budget. The expected 2022/23 full year forecast cannot be extrapolated from the half year results due to seasonal and other factors impacting on the timing of activity and transactions particularly the government grants expected to be received in the third quarter of the financial year.

**1.3 RECOMMENDATIONS BY THE MUNICIPAL MANAGER:**

It is recommended based on a number of variances which were noted as per the details of this report that:

- (a) an adjustments budget for 2024/25 will be required;
- (b) an adjustment for the Service Delivery and Budget and Implementation Plan will be required as a result of the adjustment budget; and
- (c) the performance agreements and plans of section 55 and 56 Managers have to be amended accordingly; and

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## Mid-Year Budget and Performance Report

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(d) that the mid-year budget and performance assessment report be placed on the municipal website within five working days after approval by council and submitted to relevant National and Provincial Treasury's and CoGTA.

### MAYOR'S EXECUTIVE SUMMARY

*VISION: to be a community driven municipality that ensures sustainable quality service delivery applying principle of good governance.*

*MISSION: A performance driven municipality that utilises its resources to respond to community needs.*

*SLOGAN: Re aha motse*

Mid-Term Budget (2024/25)

Let me extend the warmest greetings to the residents of Mhokare and the general communities at large.

I sincerely wish the residents of Mhokare a prosperous juncture in their entire endeavours and wishes.

The year 2025 which is the predecessor to the year 2026 conceptualized as a year of Local Government Elections, is actually the implementable winds of change in the political administrative level. The biggest challenge is to ensure stability in the institution during this phase, also to guarantee that service delivery is not thwarted in any way possible. The general purpose of the report is to inform Council about the Mid-Year Performance of the municipality against the approved budget in compliance with Section 72(1) 9(a) and mostly 52(d) of the MFMA.

Stakeholders and community of Mhokare at Large; when we work together we can do so much more to improve the general financial health of the municipality, which will definitely result in a very productive service delivery orientated municipality.

This year marks approximately Three (3) decades since the dawn of democracy therefore the fruits of freedom should be perceivable through people's housing and human settlement, proper roads, quality water provision and refuse removal. Indeed, Mhokare is a home of legends in a form of Ntatemoholo Lucas Majoz, Albert Nzula to mention but few.

In accordance with the provisions of the laws that govern the affairs of the municipality we will embark upon a process of consultation and including various stakeholders and communities, the purpose of such session shall be around report back on capital projects,



rapid response on service delivery impediments and internal institutional arrangements. Also, sharing of progressive ideas and mostly indulging the partnership between the communities and the municipality at all levels. Chapter 4 of the Municipal Systems Act 32 of 2000 makes community participation in the affairs, programs and activities of the municipality a legal obligation.

Therefore, it is paramount for the municipality to involve various stakeholders to understand the report of this nature; we anticipate without any doubts that the upcoming IDP and Budget consultations will be a true reflection of community participation. The goal is a collective endeavour of building a better life for all our communities. Reflection of free basic services and encourage deserving households to register for indigent should be imperative in the development agenda of the municipality.

The municipality aligns itself with:

- National Key Performance Areas of
- Good Governance and Public Participation
- Municipal Transformation and Organizational Development
- Basic Infrastructure and Service Delivery
- Local Economic Development
- Municipal Financial Viability and Management

We are going to embark on a number of measures to address the unemployment challenge by implementing Local Economic Development programs. Youth unemployment is a pressing challenge; it is therefore a matter of great urgency that we draw young people in for great numbers into productive economic activity. Young local people will be moved to the centre of our economic agenda; it is within this spirit/background that the municipality through the Office of the Mayor and LED unit will be partnering with Free State Provincial Government and other business orientated entities and other relevant stakeholders to convene a Youth Summit and Business Ideas symposium during the year 2025.

Given the municipality's financial challenges, the institution is unable to budget for tourism related projects but in one of its sittings council resolved to embark on a private Public project of compiling a local tourism brochure which will showcase our tourism destinations. The brochure will be used as a marketing tool to sell Mohokare to the outside world.

Our support to the local SMEs:

- Provide land to local SMEs
- Lease of municipal buildings and coordinating funding from sector departments, private sector and donors.
- Encourage transition from informal to formal business. Our course to job creation: Prioritize local suppliers when procuring for municipality

I thank you!

Clt ZN Mgawuli

Honourable Mayor

Mohokare Local Municipality

### RESOLUTION BY THE MAYOR

1. That the mid-year budget and performance assessment as tabled by Administration, be NOTED;
2. That permission be granted to the Municipal Manager to submit the mid-year budget and performance assessment report be submitted to the National and Provincial Treasury within five (5) working days after it was tabled to the Mayor;
3. That the mid-year budget and performance assessment on the municipal website within five (5) working days after it was tabled to the Mayor.

2 – BUDGET AND FINANCE ANALYSIS

HIGH LEVEL FINANCIAL ANALYSIS

1. The 2024/2025 Annual Budget, Integrated Development Plan was adopted on 24 May 2024 and the Service Delivery and Budget Implementation Plan (SDBIP) was adopted on 28 June 2024
2. The Municipality submitted its Annual Financial Statements to the Auditor General on the 31<sup>st</sup> of October 2024.
3. The Budget is monitored through a C-Schedule, however there were significant challenges impacting the daily transacting and submission of data-strings for the months of October, November and December 2024. This was as a result of the system provider restricting access to the financial system during the period, in addition the delays in daily transacting was impacted by the employee industrial action in October and November 2024
4. The Municipality has spent the Capital budget on infrastructure projects as well as the procurement of moveable assets within the first six months and a further spending will be realized in the next six months and the expectation is to full spend on capital budget
5. The Budget was severely impacted by the attachment of bank accounts during the year as the Municipality was unable to fast track expenditure on the budgeted votes.

Mid-Year Budget and Performance Report

Table 1: Income for July to December 2024

BILLING AND COLLECTION RATE

Type of Service	Collection	Billing	Payment Rate (Billing)
PAYMENT	367 302.56	-	0%
RENT	56 020.55	475 603.34	11%
RATES	30 003.81	-	0%
LEVY	12 357.12	718 079.60	2%
NEW RATES	869 872.66	11 213 593.76	8%
ELECTRICITY	15 770.13	700 171.20	2%
WATER	578 149.40	17 319 228.34	3%
SEWERAGE	579 453.80	6 178 854.06	9%
REFUSE	163 430.18	3 604 494.96	5%
MEDICAL	-	8 064.00	0%
VAT	174 600.07	4 234 912.84	4%
DEPOSIT	5 355.20	3 594.00	0%
INTEREST	296 863.75	21 962 801.82	1%
PAYMENT ADVANCED	476 745.23	-	0%
<b>Total</b>	<b>5 782 638.68</b>	<b>66 427 748.78</b>	<b>9</b>

The collection rate is currently on a low level (9%) as compared to (14%) year on year. The decline can be attributed to a delay in billing the conventional meters as well as the workers strike which prohibited customers access to cashier points. In order to increase the collection, the municipality has issued notices to restrict water and electricity to customers who are in arrears with their accounts.

There is electricity meter audit that is planned in order to increase the revenue on electricity, as well as billing of electricity which has not being fully functional due to challenges ranging from illegal connections, by-passed meters etc.

The municipality is in the process to intensify the collection on businesses, this may go as far as restricting the buying of electricity or deducting a certain portion (10%) when the client buys electricity.

Most of the income for the municipality should essentially come from households, the second contributors are business and government departments respectively.

## Mid-Year Budget and Performance Report

### Debtors Analysis

Table 2: Summary of Debtors as at 31 December 2024

TYPE OF SERVICE	(Current)	(30 Days)	(60 Days)	(90 Days)	(120 Days)	(150 Days)	(180 Days+)	TOTAL
PAYMENT	51 459,70	54 788,01	51 170,95	501 192,04	42 784,03	230 982,55	9 898 452,58	10 330 769,86
RENT	72 831,10	87 496,23	54 123,48	52 043,71	50 440,25	50 348,28	2 990 760,78	3 358 043,83
PROPERTY RENTAL	-	-	-	-	-	-	199 494,59	199 494,59
RATES	384,54	-	-	-	-	5 083 141,41	5 083 525,95	5 083 525,95
LEVY	117 343,40	117 410,80	121 859,29	120 672,64	120 585,60	11 210 618,49	11 929 075,67	12 929 075,67
NEW RATES	655 032,88	769 513,89	6 569 394,60	29 976,93	2 588,95	3 911,02	29 543 296,53	37 574 114,78
ELECTRICITY	67 566,24	76 886,00	1 530 498,20	289 098,04	-	-	2 139,89	1 959 568,37
WATER	2 461 887,18	3 095 513,92	10 594 157,39	3 620 912,66	3 370 663,19	2 154 150,90	205 355 000,96	230 652 288,20
AREA SERVICES	-	-	-	-	-	-	86 394,36	86 394,36
SEWERAGE	965 208,56	997 845,03	1 366 848,49	984 742,62	955 364,37	948 793,72	62 854 913,88	69 073 716,67
REFUSE	628 456,74	582 795,65	751 872,56	589 599,19	580 422,69	580 958,93	34 259 576,38	37 967 052,14
SERVICES FEES	-	-	-	-	-	-	26 023,55	26 023,55
MISCELLANEOUS	-	-	-	-	-	-	1 629,85	1 629,85
MEDICAL	-	-	-	-	-	-	-	-
VAT	627 983,37	662 126,51	1 882 598,96	766 230,14	718 921,02	538 197,16	43 873 336,78	48 889 393,94
DEPOSIT	1 245,70	1 245,70	1 746,20	4 841,54	847,70	7 163,29	34 027,51	49 873,94
INTEREST	3 669 449,81	3 613 285,76	3 613 285,76	3 711 484,95	3 722 407,85	3 677 260,25	107 459 057,01	129 649 855,39
TOTAL	9 342 144,05	10 005 395,53	26 435 153,89	9 662 380,38	9 479 457,59	7 849 788,60	493 374 959,33	566 149 279,37

ACCOUNT TYPE	(Current)	(30 Days)	(60 Days)	(90 Days)	(120 Days)	(150 Days)	(180 Days+)	TOTAL
FB ORGANISATION	12 832,90	21 097,98	33 414,98	7 178,34	7 121,96	6 621,70	280 671,61	368 739,47
NONE	-	-	-	-	-	-	799,70	799,70
SILCS	693,32	693,32	72 831,80	-	-	-	-	74 098,44
BUSINESS	745 933,51	762 190,78	7 127 959,04	288 770,18	549 870,04	452 958,98	95 254 154,83	45 180 737,36
GOVERNMENT	1 691 698,19	3 931 456,95	1 404 882,50	1 188 307,49	937 987,30	51 894 211,70	62 318 746,75	796 005,15
RELIGIOUS	15 809,20	14 176,37	15 608,40	16 025,92	15 319,77	12 229,38	706 896,11	796 005,15
RESIDENTIAL	7 297 472,50	7 515 658,69	15 253 882,72	7 945 523,44	7 719 338,33	6 439 691,24	405 238 285,38	457 410 152,50
TOTAL	9 342 144,05	10 005 395,53	26 435 153,89	9 662 380,38	9 479 457,59	7 849 788,60	493 374 959,33	566 149 279,37

Accounts receivables has increased by R 14,3 million year on year, which signals ineffective implementation of credit control and debt collection policies.

In order to reduce high debtors book, the municipality has issued public notices at the beginning of January 2025 to call for accountholders who qualifies for indigent to come forward to apply. Other initiatives to reduce high debtors book is writing off long outstanding and irrecoverable debts as well as deceased accountholders debt.

Mid-Year Budget and Performance Report

Creditors' Analysis

Table 3: Creditors as at 31 December 2024

	Current	30days	60 days	90days	120+days	Total Due
Total Trade Creditors	18 354	2 307	1 433	6 224	155 947	184 268
Total Creditors	398,95	848,46	109,08	813,48	957,77	127,73
Total Payroll Creditors	2 924	2 935	2 906	2 989	136 066	147 822
	120,04	278,18	400,41	292,46	943,96	035,05

Included in the above breakdown of Trade Creditors are all payables related to Staff Salaries and Third Parties, Accrued Leave Pay and Accrued Bonuses.

Due to cash flow constraints the Municipality is struggling to pay outstanding creditors within the 30-day timeframe as set out in the Municipal Finance Management Act. Strategies are being implemented to assist with the Municipality's cash flow, such as the appointment of a Service Provider to assist with the VAT review for the past five years in order to determine whether there are any unclaimed Input VAT that can be claimed from the South African Revenue Services (SARS).

Further, the Municipality entered into payment arrangements with several long outstanding creditors in order to be able to pay off the amounts outstanding to them.

The municipality prepared a Budget Funding Plan to devise a plan for financial turnaround of the municipality within a period of three years. The plan will cover the short, medium and long term strategies to improve the financial viability of the municipality.

This is in order to ensure that the Municipality even further enhance the cash flow and the financial viability of the Municipality.

In consideration of the above, the accounting officer should ensure that the Budget Funding

Plan is reviewed at least half yearly to ensure the main objectives of the plan are achieved.

Quarterly reviews are recommended to ensure adequate monitoring of the implementation of the MTRRF plan.

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Table 4: Top Creditors

	Current	30days	60 days	90days	120+days	Total Due
Auditor	954	527 020.15	147 899.07	116 601.23	12 146	13 892
General	894.72	4 800	4 474	4 882	36 574	50 732
Eskom Bulk	613,91	996,26	332,57	-	694,33	637,07
Munsoft	394,69	043,36	410 656,59	-	712,01	806,65
Centec	-	-	-	-	89 288	749,61
SALGA	250,00	941	449,74	-	6 065 445,26	7 015
Eskom	-	-	-	-	1 819 811,71	811,71
Department of Labour	-	-	-	-	385 451,00	385 451,00

The municipality has entered into arrangements with their key creditors and to develop payment plans for the repayment of debt. These arrangements have been structured in a manner that would ensure that the net cash flows of the municipality are positive and that the legal obligations of the terms of the arrangements are met.

Investment Portfolio Analysis and Cash Management  
Table 5: Investments

Below is a table that details the investments as at 31 December 2024:

Financial Institution	Description	Amount
ABSA	Main Account	63,713.27
FNB	Current Account	3,974,543.28
FNB	Business Acc	9,267.66
FNB	Investment Acc	65,399.55
ABSA	Traffic Account	524,455.18
STANDARD BANK	Current Account	1,896,430.95
<b>Total:</b>		<b>6,533,809.89</b>

It can be noted that the current and call account balances were low during the first half of the financial year as a result of cash flow situation the Municipality. This is also compounded by the fact that the expenditure for the first six months was high.

Mid-Year Budget and Performance Report

Allocation and grant receipts and expenditure

Table 6: Grants as at 31 December 2024

Description	Total Allocation	Received to date	Spent to date	% spent for 2024/25	% spent for 2024/25 for total allocation
EQS	99 365 000.00	64 523 000.00	64 523 000.00	100%	64%
EPWP	1 217 000.00	305 000.00	474 555.90	156%	39%
FMG	3 000 000.00	3 000 000.00	1 649 532.50	55%	55%
MIG	23 776 000.00	8 213 717.57	11 609 470.93	141%	49%
WSIG	15 930 000.00	2 000 000.00	-	0%	0%
RBIG	16 161 000.00	3 161 000.00	108 422.00	3%	1%
INBP	3 900 000.00	780 000.00	-	0%	0%
	63 984 000.00	17 459 717.57	13 841 981.33	79%	22%

Reason(s) for under expenditure:

**WSIG:**

- Termination of the contractor on the Smithfield / Moflatshepe / Upgrading of the outfall sewer project.
- Delays in advertising to appoint a contractor to finish the project caused by the labor unrest.

**RBIG:**

- The municipality re-advertised the tender for the appointment of a contractor to complete the upgrading of the Rouxville Water Treatment Works (WTW).
- Delays in finalizing the appointment of the contractor due to the labor unrest whereby officials are being denied access to the offices

Remedial actions in terms of Grant expenditure include under more the following:

- ✓ Capital projects and expenditure needs to be prioritized.
- ✓ We need to identify risk areas where possible additional costs may be incurred.
- ✓ Needs of the community have to be identified for service delivery which could lead to additional capital costs.
- ✓ We need better planning of budgeting for the capital and operational expenditure of the municipality, and limit wastages and identify unforeseen expenditure.
- ✓ Fast-tracking of procurement processes.



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## Mid-Year Budget and Performance Report

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1. **Equitable Share** - is a non-conditional grant and revenue is recognized when it is received. An amount of R10,000,000 was withheld on the second tranche transferred to the Municipality.

2. **Financial Management Grant** – the grant expenditure was 55% of the total allocation as at 31 December 2024. It is anticipated that the grant will be fully spend by the end of the financial year

3. **Expanded Public Works Program** – the current spending is at 39% as at 31 December 2024, which is below the norm. An amount of R109,000 was withheld during the year. It is anticipated that the grant will be fully spend by the end of the financial year.

4. **Municipal Infrastructure Grant** – the grant expenditure is at 49% and project cash-flow projections proves that the grant will be fully spend by the end of the financial year.

5. **Water Services Infrastructure Grant** – the grant is at 0% expenditure which is below the norm as at 31 December 2024.

6. **Regional Bulk Infrastructure Grant** – the grant is at 1% expenditure which is below the norm as at 31 December 2024.

7. **Integrated National Electrification Programme** – this is a conditional grant allocated to Mhokare for electrification projects, expenditure is at 0%.

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Table 7: Councillor allowances and employee benefits

Description	Total Budget	Actual - 31 December 2024	% of Total Budget
Salaries	58 488 192.00	29 398 644.03	50%
Remote Allowance	329 988.00	207 275.63	63%
Annual Bonus	3 685 476.00	1 704 651.89	46%
Allowance - Telephone	83 424.00	52 537.40	63%
Allowance - Vehicle	5 275 140.00	2 795 035.58	53%
Allowance - Acting	660 012.00	961 556.85	146%
Subsistence & Travelling Allowance	657 000.00	384 462.59	59%
Housing Subsidy	807 216.00	380 206.85	47%
Overtime	1 903 200.00	2 479 751.75	130%
Stand-by Allowance	342 120.00	545 705.95	160%
Shift Allowance	1 958 580.00	1 069 299.79	55%
Leave paid-out	200 016.00	66 545.24	33%
Long Service Bonus	190 008.00	90 605.31	48%
Industrial Council Levy	33 920.00	17 853.30	53%
Skills Development Levy	798 027.00	399 132.20	50%
Ward Allowances	424 200.00	209 070.00	49%
Medical Aid Fund	5 716 090.00	2 868 253.66	50%
Pension Fund	9 406 490.00	4 529 582.31	48%
UIF	528 381.00	253 648.19	48%
Councillor - Allowance	5 041 563.00	2 445 262.18	49%
Councillor - Telephone Allowance	526 178.00	293 800.00	56%
Councillor - Travel Allowance	94 410.00	42 076.62	45%
Councillor - SDL	52 450.00	26 960.27	51%
Councillor - UIF	31 470.00	12 752.64	41%
Councillor - Medical Aid	96 508.00	46 728.00	48%
	<b>97 330 059.00</b>	<b>51 281 398.23</b>	<b>53%</b>

**Employee Related Cost** - A positive variance of 3% indicated that the Municipality is well within the budget in terms of Councillor Allowances and Employee related Benefits. This is mainly as a result of savings realized on budgeted vacant posts.

Items that needs proper monitoring is Acting Allowance (146%), Overtime (130%) and Standby (160%) as these items are already overspent on the budget. All other items will however be re-visited individually during the adjustment budget process in order to ensure accurate budgeting.

*Supply Chain Management*

To give effect to Section 217 of the Constitution of South Africa (1996) that stipulate:

When an organ of state in the national, provincial or local sphere of government, or any other institution identified in national legislation, contracts for goods or services, it must do so in accordance with a system which is, equitable, transparent, competitive, cost-effective and fair.

Currently the Supply Chain Management Unit is functioning without the SCM Manager, the only senior person in SCM, is the SCM-Accountant that reports directly to the Chief Financial Officer of the institution, Contract management is the responsibility of the Chief Financial Officer who is responsible for the following activities:

- ensuring that all the necessary legal formalities in entering the contract are adhered to
- monitor and assess work done or service provided as per the service delivery agreement/contract
- report on the performance of the service provider
- manage the performance management process
- report on contract management and service provider performance to council quarterly
- report to Council annually on the performance of service providers
- investigate and report on the impact of the interventions on areas of underperformance as part of the quarterly and annually report
- facilitate support interventions to address the underperforming areas

**List if bids awarded**

- **CCG Systems** - SCM/MOH/10/2024 – Preparation of GRAP Compliant Annual Financial Statements and the Compilation of a GRAP Compliant Fixed Asset Register (Movable and Immovable) for the 2023/2024 Financial Year. R 3 965 646.20 **VAT inclusive**
- **Basani IT Solutions** - SCM/MOH/04/2024 – Re-Advert: Appointment of a Service Provider for the Supply, Installation and Maintenance of a VOIP (Voice Over the Internet Protocol) Telephone System That has a budgeting system, internet (Wi-Fi connection) for 3 years - R 4 071 395,75 **VAT inclusive**
- **ABSA Limited** - SCM/MOH/03/2024 - Provision of Banking and Related Services for a Period of 5 years
- **Irregular, fruitless and wasteful expenditure**

Irregular expenditure to the amount of R 640 485,78 has been identified during the period 01 July 2024 to 31 December 2024.

Fruitless and Wasteful expenditure to the amount of R 481 449,56 has been identified during the period 01 July 2024 to 31 December 2024. This relates mainly to interest incurred on the late payment of trade creditors and payroll creditors.

## Mid-Year Budget and Performance Report

From 01 July 2017 the Municipality implemented the municipal Standard Chart of Accounts as per National Treasury Regulations.

Initially, there were several obstacles such as the alignment of the old and the new vote structure, however, with assistance from the Service Provider (Munsoft) the Municipality was able to sort out most of the issues and the system is up to date at current. The municipality has not yet integrated its payroll system and assets system into its main financial system in order for those system to comply with MSCOA regulations. A manual salary journal is still used to incorporate payroll information into the ledger.

The submission of returns to National Treasury are in progress.

### *Audit Action Plan*

Auditor-General South Africa (AGSA) conducted an audit at Mohokare Local Municipality for 2022/23 financial year; the municipality obtained disclaimer audit opinion. An audit action plan was then drawn by management to address the audit findings as required by the Section 131 (1) of MFMA. The audit action plan is implemented and progress monitored through the utilization of the FMCM web based system.

The Internal Audit Unit of Mohokare Local Municipality conducted a follow-up audit on AGSA findings so as to establish progress made in implementing the management action plan. Therefore, the below table records our independent assessment of progress made to date in implementing AGSA recommendations and/or management action plans to address the issues raised by Auditor-General South Africa during 2022/23.

The detailed summary of the status of corrective action is as from the FMCM web based system:

Status quo as at 31/12/2024	Total Number of AGSA Findings	Percentage per status
Summary of Action Plan Status - 2022/23 Financial Year		
Not Yet Started	123	4,6%
Under Development	69	27,3%
Developed	61	24,1%
Management Approved	3	4,9%
CFO Approved	0	0%
Internal Audit Approved	56	91,8%

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Audit Committee Approved	1	1,6%
Council Approved	1	1,6%
Summary of the Implementation Status - 2022/23 financial year		
Not Yet Started	131	51,8
In Progress	118	46,6%
Completed	1	0,4%
Findings Addressed	3	1,2%



# Mid-Year Budget and Performance Report

## Budget Timeline

### INTEGRATED DEVELOPMENT PLAN & BUDGET PREPARATIONS PROCESS PROGRAMME FOR MTRF 2025/2026

Activity No	IDP AND BUDGET ACTIVITY OBJECTIVE	DATE AND VENUE	TIME
1	IDP AND BUDGET STEERING COMMITTEE MEETING OBJECTIVE: PROCESS & METHODOLOGY, PREVIOUS YEAR EVALUATION, PROJECTS SCREENING.	15-24 October 2024	10H00
2	COUNCIL STRATEGIC SESSION WITH ADMINISTRATION MUNICIPAL DEPARTMENT'S BILATERAL SESSIONS. OBJECTIVE: IDENTIFICATION OF SERVICE GAPS AND FORMULATION OF DEPARTMENTAL PRIORITIES, OBJECTIVES, STRATEGIES AND PROJECTS.	19-21 November 2024	09H00
3	IDP AND BUDGET STEERING COMMITTEE MEETING OBJECTIVE: PROCESS & METHODOLOGY, PREVIOUS YEAR EVALUATION, PROJECTS SCREENING.	05 December 2024	10H00
4	STRATEGIC PLANS PRESENTATIONS BY PROVINCIAL DEPARTMENTS OBJECTIVE: GATHER PROVINCIAL PLANS AND BUDGET IMPLICATIONS FOR MOHOKARE	10-11 December 2024	10H00
5	AREA LEVEL WARD COMMITTEE CONSULTATION SESSIONS. OBJECTIVE: REVIEW PRIORITIES, RE-PRIORITISATION, VISION AND MISSION, OBJECTIVES, STRATEGIES AND PROJECTS.	11 February 2025 12 February 2025 13 February 2025	10H00
6	IDP AND BUDGET STEERING COMMITTEE MEETING OBJECTIVE: PROCESS & METHODOLOGY, PREVIOUS YEAR EVALUATION, PROJECTS SCREENING.	04 February 2025	10H00
7	MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT VISIT OBJECTIVE ASSESSMENT OF THE MID-YEAR BUDGET AND PERFORMANCE REPORT BY PROVINCIAL TREASURY	18 February 2025 19 February 2025 20 February 2025	10H00
8	IDP AND BUDGET STEERING COMMITTEE MEETING OBJECTIVE: PROCESS & METHODOLOGY, PREVIOUS YEAR EVALUATION, PROJECTS SCREENING.	27 February 2025	10H00
9	IDP & BUDGET ROADSHOWS OBJECTIVE: ROADSHOWS ENABLE COMMUNITY STAKEHOLDERS, OTHER GOVERNMENT DEPARTMENTS INPUTS AND COMMENTS	04 March 2025 05 March 2025 06 March 2025 11 March 2025 12 March 2024 13 March 2025 18 March 2025	16H00
10	IDP AND BUDGET STEERING COMMITTEE MEETING OBJECTIVE: PROCESS & METHODOLOGY, PREVIOUS YEAR EVALUATION, PROJECTS SCREENING.	26 March 2025	10H00
11	IDP & BUDGET ROADSHOWS OBJECTIVE: ROADSHOWS ENABLE COMMUNITY, STAKEHOLDERS, OTHER GOVERNMENT DEPARTMENTS INPUTS AND COMMENTS	04 March 2025	15H00
12	IDP AND BUDGET STEERING COMMITTEE MEETING OBJECTIVE: PROCESS & METHODOLOGY, PREVIOUS YEAR EVALUATION, PROJECTS SCREENING.	14 March 2023	10H00
13	TABLING OF THE 1 <sup>ST</sup> DRAFT IDP AND BUDGET TO COUNCIL. OBJECTIVE: ADOPTION TO ENABLE COMMUNITY AND STAKEHOLDER INPUTS AND COMMENTS	31 March 2025	10H00
14	BUDGET BILATERALS OBJECTIVE ASSESSMENT OF THE DRAFT BY PROVINCIAL TREASURY	April – May 2025	10H00
15	PUBLICATION / ADVERTISEMENT OF DRAFT IDP AND BUDGET DOCUMENTS. OBJECTIVE: COMMENTS FROM COMMUNITY, STAKEHOLDERS AND ROLE PLAYERS.	April 2025	A.S.A.P.
16	PRESENTATION OF FINAL DRAFT IDP AND BUDGET DOCUMENTS TO COUNCIL. OBJECTIVE: FINAL ADOPTION OF THE REVIEWED IDP AND THE BUDGET DOCUMENT FOR THE STRATEGIC PERIOD OF 2022/2023	30 May 2025	10H00

*Adjustment budget 2024/25*

A number of variances noted in this report are due to challenges regarding the municipality's budgeting and operations. The municipality intends to submit an adjustment budget as per MFMA regulations to correct most of the variances noted above.

**Recommendation for adjusting the annual budget for 2024/2025**

Section 28 (2) of the MFMA outlines the following:

An adjustments budget

(a) must adjust the revenue and expenditure estimates upwards if there is material under-

collection of revenue during the current year;

(b) may appropriate additional revenues that have become available over and above those

anticipated in the annual budget, but only to revise or accelerate spending programmes

already budgeted for;

(c) may, within a prescribed framework, authorise unforeseeable and unavoidable expenditure

recommended by the mayor of the municipality;

(d) may authorise the utilisation of projected savings in one vote towards spending under

another vote;

(e) may authorise the spending of funds that were unspent at the end of the past financial year

where the under-spending could not reasonably have been foreseen at the time to include

projected roll-overs when the annual budget for the current year was approved by the

council;

(f) may correct any errors in the annual budget; and

(g) may provide for any other expenditure within a prescribed framework

From the mid-year budget herein attached, indicative of spending patterns, it is hereby recommended that Mhlokoane Local Municipality revise its approved annual budget through an adjustments budget due to the following reasons:

- Adjusting the revenue estimates based to the preceding period revenue budget assessment.
- Adjusting the corresponding expenditure to account for the projected expenditure estimates
- Due to cash flow constraints the municipality could not pay certain suppliers on time and that resulted in the municipality under-spending on budget votes and an adjustment is required to correct that
- Adjusting the Over-spending/Under-spending of certain votes
- Correcting any errors identified in the Original Budget

**NATIONAL ADJUSTMENT BUDGET**

- Due to the 2024/2025 adjusted estimates of national government and its proposed adjustments to the allocations made to Provinces, the municipality anticipates a similar effect on its budget.

Mid-Year Budget and Performance Report

FS163 Mohokare - Table C1 Monthly Budget Statement Summary - M05 - December

Description	2023/24		Budget Year 2024/25		Budget Year 2024/25		YTD variance	YTD variance %	Full Year Forecast
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget			
Financial Performance									
Property taxes	14 779	17 371	9 018	9 018	8 885	333	4%	17 371	85 457
Service charges	94 416	85 457	11 291	11 291	42 728	(31 438)	-74%	85 457	103 582
Investment revenue	391	100	91	91	50	41	81%	100	
Transfer and subsidies - Operational	73 379	103 582	41 402	41 402	51 791	(10 389)	-20%	103 582	
Other own revenue	43 949	51 952	11 306	11 306	25 526	(14 219)	-56%		
Total Revenue (excluding capital transfers and contributions)	226 913	257 562	73 408	73 408	128 784	(55 373)	-43%	257 562	
Employee costs	89 861	90 284	24 114	24 114	45 142	(21 028)	-47%	90 284	
Remuneration of Councilors	5 516	5 790	1 325	1 325	2 895	(1 570)	-54%	5 790	
Depreciation and amortisation	28 585	24 858	-	-	12 494	(12 494)	-100%	24 938	
Interest	9 973	16 930	847	847	8 009	(7 153)	-89%	16 000	
Inventory consumed and bulk purchases	49 178	62 569	14 718	14 718	25 280	(11 562)	-44%	62 560	
Transfers and subsidies	128 842	65 596	5 116	5 116	27 798	(22 682)	-82%	65 595	
Other expenditure	319 055	245 218	46 120	46 120	122 609	(76 489)	-62%	245 218	
Surplus/(Deficit) - capital (in-hand)	(63 142)	12 444	26 988	26 988	5 172	20 816	337%	12 344	
Transfers and subsidies - capital (in-hand)	18 598	59 787	-	-	29 883	(28 883)	-100%	59 787	
Surplus/(Deficit) after capital transfers & Share of surplus/(deficit) of associates	(64 544)	72 414	26 988	26 988	35 055	(9 068)	-25%	72 414	
Surplus/(Deficit) for the year	(64 544)	72 414	26 988	26 988	35 055	(9 068)	-25%	72 414	
Capital expenditure & funds sources	24 314	69 528	4 072	4 072	20 264	(24 193)	-87%	69 528	
Capital transfers recognised	21 842	58 578	3 407	3 407	29 289	(25 882)	-88%	58 578	
Borrowing	-	-	-	-	-	-	-	-	
Internally generated funds	1 126	1 850	665	665	975	(310)	-32%	1 850	
Total sources of capital funds	22 968	60 528	4 072	4 072	30 264	(26 193)	-87%	60 528	
Financial position									
Total current assets	146 881	162 890	165 863	165 863	165 863	-	-	162 990	
Total non current assets	719 080	762 844	714 132	714 132	714 132	-	-	752 844	
Total current liabilities	370 088	167 861	365 104	365 104	365 104	-	-	187 651	
Total non current liabilities	167 204	169 776	197 204	197 204	197 204	-	-	169 775	
Community wear/tear/eq	281 487	488 208	316 887	316 887	316 887	-	-	499 208	
Cash flows									
Net cash from (used) operating	99 483	84 815	22 420	22 420	42 407	(19 987)	47%	84 815	
Net cash from (used) investing	24 148	(60 528)	(5 848)	(5 848)	(30 284)	(24 416)	81%	(60 528)	
Net cash from (used) financing	(110)	-	-	-	-	-	-	-	
Cash/cash equivalents at the month/year end	132 794	25 881	57 881	57 881	50 649	(38 909)	258%	58 360	
Debtors & creditors analysis									
0-30 Days	132 794	25 881	57 881	57 881	50 649	(38 909)	258%	58 360	
31-60 Days	-	-	-	-	-	-	-	-	
61-90 Days	-	-	-	-	-	-	-	-	
91-120 Days	-	-	-	-	-	-	-	-	
121-150 Days	-	-	-	-	-	-	-	-	
151-180 Days	-	-	-	-	-	-	-	-	
181 Days-1 Yr	-	-	-	-	-	-	-	-	
Over 1Yr	-	-	-	-	-	-	-	-	
Total	-	-	-	-	-	-	-	-	
Debtors & creditors analysis									
Total By Income Source	-	-	-	-	-	-	-	-	
Conditioned Age Analysis	-	-	-	-	-	-	-	-	
Total Creditors	-	-	-	-	-	-	-	-	



Mid-Year Budget and Performance Report

FS163 Mohokare - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December 2024:  
 FS163 Mohokare - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 - December

Description	2023/24		Budget Year 2024/25					R thousands
	Audited	Original	Adjusted	Monthly	YearTD actual		YearTD	
					YearTD	YTD		
Revenue - Functional	85 539	138 028	52 610	89 014	(16 404)	100%	138 028	
Governance and administration	3 163	134 843	3 163	1 893	(17 897)	100%	3 163	
Finance and administration	82 308	134 843	49 426	87 422	(17 897)	-27%	134 843	
Internal audit	-	-	-	-	-	-	-	
Community and public safety	828	10 853	244	5 427	(5 183)	-98%	10 853	
Community and social services	72	73	26	37	(11)	-30%	73	
Sport and recreation	-	-	-	-	-	-	-	
Public safety	10 030	10 030	6 000	6 000	(6 000)	-100%	10 030	
Housing	765	780	218	380	(171)	-44%	780	
Health	-	-	-	-	-	-	-	
Economic and environmental services	17 883	24 998	1	12 499	(12 498)	-100%	24 998	
Planning and development	17 883	24 998	1	611	(810)	-100%	17 883	
Road transport	23 776	23 776	-	11 888	(11 888)	-100%	23 776	
Environmental protection	-	-	-	-	-	-	-	
Trading services	143 449	143 449	20 253	71 725	(51 471)	-72%	143 449	
Energy sources	43 782	46 300	4 797	23 150	(18 353)	-78%	46 300	
Water management	63 902	62 133	7 889	31 086	(23 168)	-75%	62 133	
Waste water management	20 951	20 951	4 426	10 475	(6 051)	-58%	20 951	
Waste management	12 585	14 065	3 133	7 033	(3 930)	-56%	14 065	
Other	-	-	-	-	-	-	-	
Total Revenue - Functional	245 511	317 329	73 108	158 664	(65 558)	-54%	317 329	
Expenditure - Functional	107 408	107 408	15 679	53 704	(38 020)	-71%	107 408	
Executive and council	14 198	13 228	3 300	6 813	(3 313)	-80%	13 228	
Finance and administration	124 082	81 113	11 956	45 656	(33 600)	-74%	81 113	
Internal audit	1 606	3 089	422	1 536	(1 113)	-73%	3 089	
Community and public safety	16 144	15 366	3 019	7 864	(4 864)	-53%	15 366	
Community and social services	10 775	9 939	2 246	4 470	(2 228)	-50%	9 939	
Sport and recreation	515	1 307	129	653	(824)	-80%	1 307	
Public safety	3 828	3 828	928	1 912	(488)	-52%	3 828	
Housing	1 224	1 297	319	648	(329)	-51%	1 297	
Health	-	-	-	-	-	-	-	
Economic and environmental services	13 567	16 358	3 167	8 179	(5 012)	-61%	16 358	
Planning and development	9 082	9 082	2 362	4 931	(2 573)	-52%	9 082	
Road transport	6 496	6 496	816	3 258	(2 433)	-76%	6 496	
Environmental protection	-	-	-	-	-	-	-	
Trading services	140 487	106 084	23 886	53 042	(29 388)	-55%	106 084	
Energy sources	54 835	45 078	13 494	22 539	(9 045)	-40%	45 078	
Water management	54 418	37 777	6 241	18 888	(12 647)	-67%	37 777	
Waste water management	17 524	14 423	2 237	7 211	(4 974)	-69%	14 423	
Waste management	13 709	8 807	1 584	4 404	(2 720)	-62%	8 807	
Other	-	-	-	-	-	-	-	
Total Expenditure - Functional	310 055	245 218	46 120	122 809	(78 489)	-62%	245 218	
Surplus (Deficit) for the year	(64 544)	72 111	-	36 065	(9 088)	-25%	72 111	

FS163 Mohokare - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December 2024

Vote Description	2023/24		Budget Year 2024/25				Full Year
	Ref	Audited	Original	Adjusted	Monthly	YearTD actual	
<b>Revenue by Vote</b>	1						
Vote 1 - EXECUTIVE & COUNCIL	3 188	3 188	3 188	3 188	1 595	1 591	98.8%
Vote 2 - FINANCE	82 107	134 843	49 425	49 425	67 422	(17 997)	-28.7%
Vote 3 - CORPORATE SERVICES	279	-	-	-	12 459	(9 083)	-72.9%
Vote 4 - COMMUNITY SERVICES	13 413	24 918	3 277	3 277	12 459	(9 083)	-72.9%
Vote 5 - TECHNICAL SERVICES	146 555	184 377	17 121	17 121	77 188	(80 069)	-77.5%
<b>Total Revenue by Vote</b>	245 511	317 329	73 108	73 108	158 664	(85 556)	-53.9%
<b>Expenditure by Vote</b>	2						
Vote 1 - EXECUTIVE & COUNCIL	22 811	23 660	6 436	6 436	11 630	(8 395)	-54.1%
Vote 2 - FINANCE	112 185	75 049	6 414	6 414	37 925	(29 111)	-77.5%
Vote 3 - CORPORATE SERVICES	11 867	16 643	3 543	3 543	7 972	(4 429)	-56.8%
Vote 4 - COMMUNITY SERVICES	29 854	24 175	5 304	5 304	12 088	(8 784)	-56.1%
Vote 5 - TECHNICAL SERVICES	133 639	108 389	23 425	23 425	53 185	(29 769)	-56.0%
<b>Total Expenditure by Vote</b>	310 055	245 219	46 120	46 120	122 609	(76 489)	-62.4%
<b>Surplus (Deficit) for the year</b>	2	(64 544)	24 111	24 111	36 055	(9 089)	-25.1%

FS163 Mohokare - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December 2024

FS163 Mohokare - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 - December

Description	2023/24		Budget Year 2024/25				YTD variance	YTD variance %	Full Year Forecast
	Audited	Original	Adjusted	Monthly actual	YearTD actual	YearTD budget			
<b>Revenue</b>									
Exchange Revenue	39 613	37 981	379	18 991	18 991	(18 612)	-98%	37 981	
Service charges - Electricity	35 355	27 509	6 005	13 756	13 756	(17 550)	-66%	27 509	
Service charges - Water	12 156	12 026	3 100	6 013	6 013	(2 913)	-48%	12 026	
Service charges - Waste Management	7 281	7 940	1 808	3 970	3 970	(2 163)	-54%	7 940	
Sale of Goods and Rendering of Services	136	101	66	51	51	16	31%	101	
Interest	-	-	-	-	-	-	-	-	
Interest earned from Receivables	37 949	29 200	-	14 600	14 600	(14 800)	-100%	29 200	
Interest from Current and Non Current Assets	391	100	91	50	50	41	81%	100	
Dividends	20	20	-	10	10	(10)	-100%	20	
Rent on Land	-	-	-	-	-	-	-	-	
Rental from Fixed Assets	781	786	229	393	393	(164)	-42%	786	
Operational Revenue	130	144	26	72	72	(46)	-64%	144	
Non-Exchange Revenue	14 779	17 371	9 018	8 688	8 688	333	4%	17 371	
Property rates	-	-	-	-	-	-	-	-	
Surcharges and Taxes	-	-	-	-	-	-	-	-	
Fines, penalties and forfeits	-	10 000	-	5 000	5 000	(5 000)	-100%	10 000	
License and permits	1	-	-	-	-	-	-	-	
Transfers and subsidies - Operational	73 379	103 582	41 402	61 791	61 791	(10 389)	-20%	103 582	
Interest	4 488	10 800	10 966	5 400	5 400	5 586	103%	10 800	
Fuel Levy	-	-	-	-	-	-	-	-	
Operational Revenue	-	-	-	-	-	-	-	-	
Gains on disposal of Assets	-	-	-	-	-	-	-	-	
Other Gains	453	-	-	-	-	-	-	-	
Discontinued Operations	-	-	-	-	-	-	-	-	
<b>Total Revenue (excluding capital transfers and</b>	<b>226 913</b>	<b>257 562</b>	<b>73 108</b>	<b>128 781</b>	<b>128 781</b>	<b>(55 673)</b>	<b>-43%</b>	<b>257 562</b>	
<b>Expenditure by Type</b>									
Employee related costs	89 981	90 284	24 114	45 142	45 142	(21 028)	-42%	90 284	
Remuneration of councillors	5 516	5 790	1 325	2 996	2 996	(1 570)	-64%	5 790	
Bank purchases - electricity	44 290	42 000	13 281	21 000	21 000	(17 719)	-37%	42 000	
Inventory consumed	4 987	10 560	1 437	5 280	5 280	(3 843)	-73%	10 560	
Depreciation and amortisation	26 585	24 988	-	12 543	12 543	(12 543)	-100%	24 988	
Interest	9 973	16 000	847	8 000	8 000	(7 153)	-89%	16 000	
Contracted services	20 771	10 752	3 508	5 376	5 376	(1 868)	-35%	10 752	
Transfers and subsidies	-	-	-	-	-	-	-	-	
Irrecoverable debts written off	79 738	-	-	-	-	-	-	-	
Operational costs	25 352	19 158	1 608	9 579	9 579	(7 971)	-83%	19 158	
Losses on Disposal of Assets	2 947	-	-	-	-	-	-	-	
Other Losses	34	600	-	300	300	(300)	-100%	600	
<b>Total Expenditure</b>	<b>310 055</b>	<b>245 218</b>	<b>46 120</b>	<b>122 609</b>	<b>122 609</b>	<b>(76 489)</b>	<b>-62%</b>	<b>245 218</b>	
<b>Surplus/(Deficit)</b>	<b>(83 142)</b>	<b>12 344</b>	<b>26 988</b>	<b>6 172</b>	<b>6 172</b>	<b>20 816</b>	<b>337%</b>	<b>12 344</b>	
Transfers and subsidies - capital (in-kind)	18 598	59 767	-	29 893	29 893	(29 893)	-100%	59 767	
Surplus/(Deficit) after capital transfers & contributions	(64 544)	72 111	-	36 055	36 055	-	-	72 111	
Income Tax	-	-	-	-	-	-	-	-	
Surplus/(Deficit) after income tax	(64 544)	72 111	26 988	36 055	36 055	-	-	72 111	
Share of Surplus/Deficit attributable to Joint Ventures	-	-	-	-	-	-	-	-	
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	
Surplus/(Deficit) attributable to municipality	(64 544)	72 111	26 988	36 055	36 055	-	-	72 111	
Share of Surplus/Deficit attributable to Associates	-	-	-	-	-	-	-	-	
Share of Surplus/Deficit attributable to Associates	-	-	-	-	-	-	-	-	
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	
<b>Surplus/(Deficit) for the year</b>	<b>(64 544)</b>	<b>72 111</b>	<b>26 988</b>	<b>36 055</b>	<b>36 055</b>	<b>-</b>	<b>-</b>	<b>72 111</b>	

FS163 Mohokare - Table C5 Monthly Budget Statement - Capital Expenditure

December 2024

FS163 Mohokare - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 - December

Vote Description	Ret	2023/24 Audited	Original	Adjusted	Monthly	Budget Year 2024/25			YTD %	Full Year
						YearTD actual	YearTD	YTD		
<b>Multi-Year expenditure appropriation</b>	1									
Vote 1 - EXECUTIVE & COUNCIL										
Vote 2 - FINANCE										
Vote 3 - CORPORATE SERVICES										
Vote 4 - COMMUNITY SERVICES										
Vote 5 - TECHNICAL SERVICES										
Vote 6 -										
Vote 7 -										
Vote 8 -										
Vote 9 -										
Vote 10 -										
Vote 11 -										
Vote 12 -										
Vote 13 -										
Vote 14 -										
Vote 15 -										
<b>Single Year expenditure appropriation</b>	2									
Vote 1 - EXECUTIVE & COUNCIL										
Vote 2 - FINANCE										
Vote 3 - CORPORATE SERVICES										
Vote 4 - COMMUNITY SERVICES										
Vote 5 - TECHNICAL SERVICES										
Vote 6 -										
Vote 7 -										
Vote 8 -										
Vote 9 -										
Vote 10 -										
Vote 11 -										
Vote 12 -										
Vote 13 -										
Vote 14 -										
Vote 15 -										
<b>Total Capital Multi-year expenditure</b>	4.7									
<b>Total Capital single-year expenditure</b>	4									
<b>Capital Expenditure - Functional Classification</b>										
<b>Government and administration</b>										
Executive and council										
Finance and administration										
Internal audit										
<b>Community and public safety</b>										
Community and social services										
Sport and recreation										
Public safety										
Housing										
Health										
<b>Economic and environmental services</b>										
Planning and development										
Road transport										
Environmental protection										
<b>Trading services</b>										
Energy sources										
Water management										
Waste water management										
Waste management										
<b>Total Capital Expenditure - Functional Classification</b>	3									
<b>Funded by:</b>										
National Government										
Provincial Government										
District Municipality										
Transfers and subsidies - capital (monetary allocations) (Net / From Depts Agencies)										
<b>Transfers recognised - capital</b>										
<b>Borrowing</b>										
<b>Internally generated funds</b>										
<b>Total Capital Funding</b>										



FS163 Mohokare - Table C6 Monthly Budget Statement - Financial Position - M06

December 2024

FS163 Mohokare - Table C6 Monthly Budget Statement - Financial Position - M06 - December

Description	Ref	Budget Year 2024/25			
		Audited Outcome 2023/24	Original Budget	Adjusted Budget	YearTD actual
R thousands	1				
<b>ASSETS</b>					
<b>Current assets</b>					
Cash and cash equivalents		34 074	26 881	19 493	26 881
Trade and other receivables from exchange transactions		60 069	33 192	82 081	33 192
Receivables from non-exchange transactions		3 668	4 000	12 014	4 000
Current portion of non-current receivables		-	-	-	-
Inventory		3 119	1 260	3 119	1 260
VAT		45 906	37 647	49 080	37 647
Other current assets		45	1 011	76	1 011
<b>Total current assets</b>		<b>146 881</b>	<b>102 990</b>	<b>165 863</b>	<b>102 990</b>
<b>Non current assets</b>					
Investments		601	-	601	-
Investment property		52 309	51 885	52 309	51 885
Property, plant and equipment		656 939	700 602	661 010	700 602
Biological assets		211	158	211	158
Living and non-living resources		-	-	-	-
Heritage assets		-	-	-	-
Intangible assets		-	-	-	-
Trade and other receivables from exchange transactions		-	-	-	-
Non-current receivables from non-exchange transactions		-	-	-	-
Other non-current assets		-	-	-	-
<b>Total non current assets</b>		<b>710 060</b>	<b>752 644</b>	<b>714 132</b>	<b>752 644</b>
<b>TOTAL ASSETS</b>		<b>856 941</b>	<b>855 635</b>	<b>879 995</b>	<b>855 635</b>
<b>LIABILITIES</b>					
<b>Current liabilities</b>					
Bank overdraft		-	-	-	-
Financial liabilities		(299)	-	(299)	-
Consumer deposits		370	675	373	675
Trade and other payables from exchange transactions		268 463	144 442	253 665	144 442
Trade and other payables from non-exchange transactions		45 136	28 511	54 260	28 511
Provision		22 341	1 206	22 514	1 206
VAT		33 855	12 819	35 591	12 819
Other current liabilities		173	-	-	-
<b>Total current liabilities</b>		<b>370 038</b>	<b>187 651</b>	<b>366 104</b>	<b>187 651</b>
<b>Non current liabilities</b>					
Financial liabilities		156 466	139 582	156 466	139 582
Provision		24 868	22 631	24 868	22 631
Long term portion of trade payables		-	-	-	-
Other non-current liabilities		15 870	7 562	15 870	7 562
<b>Total non current liabilities</b>		<b>197 204</b>	<b>169 775</b>	<b>197 204</b>	<b>169 775</b>
<b>TOTAL LIABILITIES</b>		<b>567 242</b>	<b>357 427</b>	<b>563 308</b>	<b>357 427</b>
<b>NET ASSETS</b>	2	<b>289 699</b>	<b>498 208</b>	<b>316 687</b>	<b>498 208</b>
<b>COMMUNITY WEALTH/EQUITY</b>					
Accumulated surplus/(deficit)		291 487	498 208	316 687	498 208
Reserves and funds		(0)	-	(0)	-
Other		-	-	-	-
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	<b>291 487</b>	<b>498 208</b>	<b>316 687</b>	<b>498 208</b>

FS163 Mohokare - Table C7 Monthly Budget Statement - Cash Flow - M06 December 2024

FS163 Mohokare - Table C7 Monthly Budget Statement - Cash Flow - M06 - December

Description	Ref	Budget Year 2024/25							YTD variance	YTD variance %	Full Year Forecast
		2023/24 Audited Outcome	Budget	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	Budget			
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>		9 113	21 128	21 128	21 128	965	10 564	(9 599)	-91%	21 128	
Receipts		9 113	21 128	21 128	21 128	965	10 564	(9 599)	-91%	21 128	
Property rates		15 310	81 174	81 174	81 174	1 404	40 587	(39 183)	-97%	81 174	
Service charges		30 319	13 443	13 443	13 443	547	6 722	(6 175)	-92%	13 443	
Transfers and Subsidies - Operational		50 807	103 726	103 726	103 726	44 402	51 863	(7 461)	-14%	103 726	
Transfers and Subsidies - Capital		33 793	59 767	59 767	59 767	6 140	29 883	(23 743)	-79%	59 767	
Dividends		20	20	20	20	92	50	42	84%	100	
Payments		20	20	20	20	92	50	42	84%	100	
Suppliers and employees		(40 012)	(178 544)	(178 544)	(178 544)	(31 114)	(89 272)	58 158	-35%	(178 544)	
Interest		(245)	(16 000)	(16 000)	(16 000)	—	(8 000)	8 000	-100%	(16 000)	
Transfers and Subsidies		—	—	—	—	—	—	(16)	#DIV/0!	—	
<b>NET CASH FROM (USED) OPERATING ACTIVITIES</b>		99 483	84 815	116 815	84 815	22 420	42 407	19 987	47%	84 815	
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		24 072	(60 528)	(60 528)	(60 528)	(5 848)	(30 264)	24 416	-81%	(60 528)	
Receipts		24 072	(60 528)	(60 528)	(60 528)	(5 848)	(30 264)	24 416	-81%	(60 528)	
Proceeds on disposal of PPE		—	—	—	—	—	—	—	—	—	
Decrease (increase) in non-current receivables		76	—	—	—	—	—	—	—	—	
Decrease (increase) in non-current investments		—	—	—	—	—	—	—	—	—	
Payments		—	—	—	—	—	—	—	—	—	
Capital assets		—	—	—	—	—	—	—	—	—	
<b>NET CASH FROM (USED) INVESTING ACTIVITIES</b>		24 148	(60 528)	(60 528)	(60 528)	(5 848)	(30 264)	(24 416)	81%	(60 528)	
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		(110)	—	—	—	—	—	—	—	—	
Receipts		(110)	—	—	—	—	—	—	—	—	
Short term loans		—	—	—	—	—	—	—	—	—	
Borrowing long term/refinancing		—	—	—	—	—	—	—	—	—	
Increase (decrease) in consumer deposits		—	—	—	—	—	—	—	—	—	
Payments		—	—	—	—	—	—	—	—	—	
Repayment of borrowing		—	—	—	—	—	—	—	—	—	
<b>NET CASH FROM (USED) FINANCING ACTIVITIES</b>		(110)	—	—	—	—	—	—	—	—	
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		123 521	24 286	56 286	24 286	16 573	12 143	1 594	13 739	24 286	
Cash/cash equivalents at beginning		9 273	1 594	1 594	1 594	24 074	1 594	1 594	34 074	34 074	
Cash/cash equivalents at month/year end		132 794	25 981	57 881	25 981	50 648	13 739	3 188	58 360	58 360	





## Mid-Year Budget and Performance Report

### 3.SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2024/25

The significance of the Mid-Term Performance Report is to provide the institution with an opportunity to identify the areas of good performance and areas that need attention, deploying proper strategies and mechanisms to advance performance and improve service delivery. The report is based on the five (5) Key Performance Areas (KPA) and the strategic objectives of the municipality.

1. Summary of the Institutional Performance.

The table below depicts a summary of the institutional performance with regard to various departments within the municipality in line with the Key Performance Indicators (KPIs):

Key Performance Area	Total number of targets (Q1&Q2)	Targets achieved	Targets Partially Achieved	Targets not achieved	%
Basic Services Delivery and Infrastructure	21	6	1	12	29%
Public participation	5	1	0	4	20%
Good Governance and Administration	37	17	2	18	46%
Financial Management and Viability	27	12	2	13	44%
Local Economic Development	2	2	0	0	100%
Human Settlement	46	15	1	30	33%

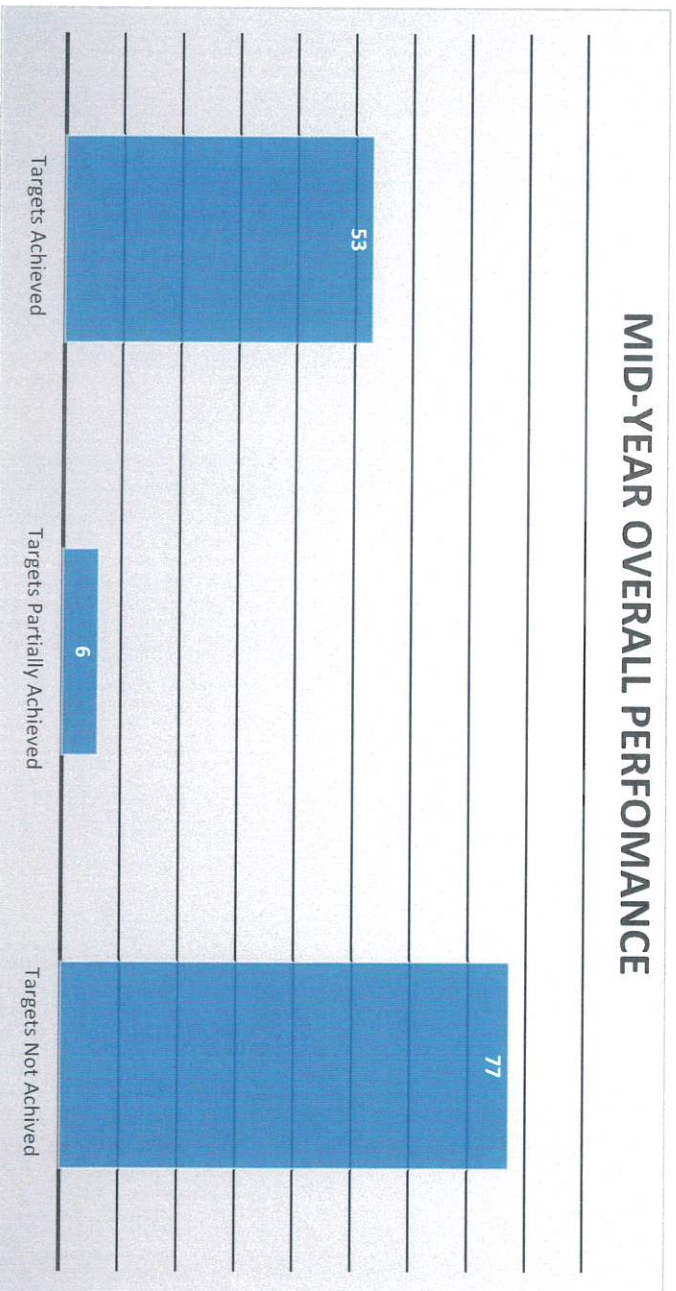


## Mid-Year Budget and Performance Report

Overall Performance	138	53	6	77	38%
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- The overall performance of the Municipality during the 2024/25 Mid-term is 38% with the LED being the highest contributor at 100%, Good Governance and Administration at 46%.
- Basic Services and Infrastructure Development performed unsatisfactory at 29%.

### MID-YEAR OVERALL PERFORMANCE



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## Mid-Year Budget and Performance Report

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### **2. KEY CHALLENGES IDENTIFIED DURING THE MID-YEAR PERIOD**

- Municipal instabilities which took place during the 1<sup>st</sup> six month of the financial year, affected the daily operations and reporting legislative requirements.
- Late submissions of quarterly reports, lack of review by senior officials and poor quality of POEs prior to submission to reduce inconsistencies.
- In instances of non-achievement of targets, management does not provide reasons of deviations as well as corrective measures to be taken in order to improve the municipal performance.
- Non – appointment of critical senior positions i.e. Chief Financial Officer resulting in non –accountability and dysfunctional department.
- Risk Management Committee did not convene during the mid-year hampering the operations of Risk Management.
- The Municipal Public Accounts Committee(MPAC) did not convene resulting in oversight not being fully exercised.
- Non – payment of the laboratory for water testing.
- Review of Key Performance Indicators to ensure achievement of targets.

## Mid-Year Budget and Performance Report

### SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN

Key Performance Area 1: Basic Service Delivery and Infrastructure Development													
PERFORMANCE OBJECTIVES AND INDICATORS													
MID - YEAR PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE													
FOR THE PERIOD 01 JULY 2024 – 31 DECEMBER 2024													
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2023/2024	Annual Target 2024/2025	Quarter 1 Targets	Quarter 2 Targets	Actual Achievement for Q1	Actual Achievement for Q2	Reasons for Deviation	Action to be taken	Source of supporting documents	PMS Comments
<b>NAME OF DEPARTMENT: TECHNICAL SERVICES</b>													
1.1	To improve access to portable water to household 's in Mohokare	The completion of the 27km raw bulk water pipeline from the Orange River to Paisley dam in Rouxville	Practical completion certificate	Physical progress on site (86%)	Practical completion of the project by 30 September 2024	Practical completion of the project by 30 September 2024	-	Not Achieved	-	Q1 - Results of the leak detection were received and the project required additional work, specifically the repairs of the leaks that were detected	Q1 - The municipality to establish a new completion date with an estimated completion time of 6-7 weeks according to the addendum of existing cession agreement	Practical completion certificate (Quarter 1)	Target Not Achieved
1.2	To improve access to portable water to household 's in Mohokare	The construction of an abstraction works on the Orange River and the equipping of *2 raw water pump stations in Rouxville	Project practical completion certificate	Physical progress on site (75%)	Re-establishment of the contractor by June 2025	-	Completion of abstraction works & equipping of raw water pump stations by 31 December 2024	-	Not Achieved	Q1 - The consultant on the project has been terminated	Q1 - The municipality to commence with procurement processes in the 3 <sup>rd</sup> quarter for the appointment of a consultant to complete the project	Practical completion certificate (Quarter 2)	Target Not Achieved



## Mid-Year Budget and Performance Report

1.3	To improve access to portable water to household 's in Mthokare	The completion of the Rouxville / Roleleathunya Water Treatment Works	Practical completion certificate	Civil component of the project has been completed	Practical completion of the project by 31 December 2024	Appointment of the contractor by 30 September 2024	Site establishment 31 December 2024	Not Achieved	Not Achieved BAC sitting for the appointment of a contractor was in December 2024	Q1 - The tender was revised due to the expiry of the tender validity period Q2 - Slow procurement processes The procurement process for the appointment of a contractor was completed ** of December 2024	Q1 - The tender has been re-advertised and will close on 18 October 2024 Q2 - The target for the completion of the project to be revised up on submission of an approved programme of works by the successful contractor	Appointment letter of the contractor (Quarter 1) Appointment letter of the contractor (Quarter 2)	Target Not Achieved (Q1 & Q2)
1.4	To improve access to portable water to household 's in Mthokare	Upgrading of the Zastron Water Treatment Works (WTM) Phase 2	Council approved Business Plan.	New KPI	Submission of a Business Plan to the Department of Water & Sanitation by 30 September 2024	Submission of a Business Plan to the Department of Water & Sanitation by 30 September 2024	-	Achieved	-	-	Signed Business Plan and council resolution (Quarter 1)	Target Achieved	
1.5	To improve access to portable water to household 's in Mthokare	Submission of 44 water quality samples to the accredited laboratory	Submission of 11 Drinking water quality samples quarterly to accredited laboratory for testing	Drinking Water quality compliance	Submission of 44 water quality samples to the laboratory to meet drinking water monitoring plan June	Submission of 11 Drinking water samples to the accredited laboratory	Submission of 11 Drinking water samples to the accredited laboratory	Partially Achieved	Not Achieved	Q2 - The laboratory is owned by the municipality	Q2 - The municipality to pay the laboratory	Proof of submission of Water quality samples to the accredited laboratory (Quarter 1)	Target Partially Achieved Upon the verification of POEs, 6/11 samples were attached (Q1) Target Not Achieved (Q2)

## Mid-Year Budget and Performance Report

1.6	To improve access to portable water to households in Mohokare	Measures of purified water in all 3 towns	Million liters/(ML) of purified water for all 3 towns	2 188 Million Litres/(ML) of purified water	2025	2 190 Million litres (Ml) of purified water	Zastron: 255 Smithfield: 128 Rouxville: 164 Ml of Purified water	Zastron: 255 Smithfield: 128 Rouxville: 164 Ml of Purified water	Achieved	Achieved	-	Q1 - The contractor has completed the scope they have been appointed for, however the municipality cannot sign off on the practically until the transformers have been repaired. The transformers were not part of the scope	Q1 - The municipality is currently out on tender for the appointment of a contractor to repair the transformer before practical completion can take place. The tender is closing on 18 October 2024	Water mass balance report (Quarter 1 & 2)	Target Achieved
1.7	Provision of dignified sanitation	Upgrading of the Zastron outfall sewer line and waste water pump station	Practical completion certificate	Physical progress on site (85%)	Practical completion of the project by 30 September 2024	Practical completion of the project by 30 September 2024	Practical completion of the project by Sep 2024	-	Not Achieved	-	Q1 - The contractor has completed the scope they have been appointed for, however the municipality cannot sign off on the practically until the transformers have been repaired. The transformers were not part of the scope	Q1 - Municipality awaiting final registration letter of the project thereafter a new date for the appointment of a contractor will be established. The draft tender	Practical completion certificate (Quarter 1)	Target Not Achieved	
1.8	Provision of dignified sanitation	Zastron/Matlak eng: The refurbishment of the Waste Water Treatment Works (WW/TW)	Practical completion certificate	New KPI	Practical completion of the project by Dec 2025	Practical completion of the project by Sep 2024	Practical completion of the project by Sep 2024	Practical completion by 31 December 2024	Not Achieved	Not Achieved	Q1 - CoGTA FS arranged for the final MlG appraisal on 30 September 2024. This meeting deals with registration of projects	Q1 - Municipality awaiting final registration letter of the project thereafter a new date for the appointment of a contractor will be established. The draft tender	Appointment letter of the contractor (Quarter 1)	Target Not Achieved (Q1 & Q2)	



## Mid-Year Budget and Performance Report

1.9	Provision of dignified sanitation	Zastron/Matlak eng: The construction of a sewer network in Refengknosiso for 900 even (MIS:507068)	Practical completion certificate	Physical progress on site (83%)	Practical completion of the project by 30 September 2024	Practical completion of the project by 30 September 2024	-	3499 m Pipeline laid and completed by 31 December 2024	-	Not Achieved	Q2 - The project is still at Bid Specifications Committee (BSC) for the publication of the tender in order to appoint a contractor to execute the works.	document is already available	Practical completion certificate (Quarter 1)	Target Not Achieved
1.10	Provision of dignified sanitation	Smithfield/Mofu latshape: The upgrading of the outfall sewer	Length of pipe in meters(M) laid and completed	550m Pipeline laid and completed	Practical completion (7548m of pipe to be laid and completed) of the project by	-	3499 m Pipeline laid and completed by 31 December 2024	-	Not Achieved	Q2 - The contractor on the project was terminated	Q2 - The municipality is currently out on tender for the appointment of a contractor to complete the project.	Monthly progress report signed by the consulting engineer indicating the meters(M) of pipe laid and	Target Not Achieved	

## Mid-Year Budget and Performance Report

					June 2025																		
1.11	Provision of dignified sanitation	Submission of 20 Waste water quality samples to the accredited laboratory	Submission of 5 wastewater quality samples to accredited laboratory for testing	Compliance monitoring (Effluent)	Maintain dignified sanitation and submission of 20 wastewater quality samples to meet Wastewater	Submission of 5 samples to the accredited laboratory	Submission of 5 samples to the accredited laboratory	Achieved	Not Achieved		Q2 - The laboratory is owned by the municipality	Q2 - The municipality to pay the laboratory	Proof of submission of Wastewater samples to the accredited laboratory (Quarter 1)	Target Achieved (Q1) Target Not Achieved (Q2)									
1.12	Provision of Trafficable Roads	Smithfield/Moflatshepe: Construction of 1km access road with related storm water in Green fields_ Phase 2	Design report & approved designs	New KPI	Completion of the designs by 30 September 2024	Completion of the designs by 30 September 2024	-	Achieved	Achieved		-	-	Design report & approved designs (Quarter 1)	Target Achieved									
1.13	Electricity Provision	Electrification of 300 House Holds (HH) in Smithfield	Number of households electrified	New KPI	Electrification of 300Households in Smithfield by June 2025	75 Household s electrified	130 Households electrified	Not Achieved	Not Achieved		Q1 - No appointed contractor on site Q2 - Slow procurement processes for the appointment of a contractor	Q1 - The municipality is currently out on tender for the appointment of a contractor. The tender will close on 18 October 2024	Beneficiary list and signed happy letters (Quarter 1 & 2)	Target Not Achieved (Q1 & Q2)									

## Mid-Year Budget and Performance Report

### PERFORMANCE SUMMARY: BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT (KPA 1)

Mid-Year No of KRIs	Target	Achieved	Targets Partially Achieved	Not Achieved	%
QUARTER 1	11	4	1	6	36%
QUARTER 2	10	2	0	6	20%
<b>TOTAL</b>	<b>21</b>	<b>6</b>	<b>1</b>	<b>12</b>	<b>29%</b>



## Mid-Year Budget and Performance Report

Key Performance Area 2: PUBLIC PARTICIPATION													
PERFORMANCE OBJECTIVES AND INDICATORS													
FOR THE PERIOD 1 JULY 2024 – 31 DECEMBER 2024													
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2023/24	Annual Target 2024/25	Quarter 1 target	Quarter 2 target	Actual Achievement t Q1	Actual Achievement Q2	Reasons for deviation	Action to be taken	Source of supporting documents	PMS Comments
<b>NAME OF DEPARTMENT: OFFICE OF THE SPEAKER</b>													
2.1	Participation in Mohokare	1 ward committee meetings held per quarter in 2024/25	Notice and attendance register	6 ward committee meetings held	28 meeting held by June 2025	1 meeting held for each ward (7 meetings in total)	1 meeting held for each ward (7 meetings in total)	Not Achieved	Not Achieved	Q1 - Ward Councilors not calling meeting or providing reports Q2 - The chairperson of the committees did not call meetings	Q1 - The Speaker issued out letters to Ward Councilors Q2 - The Speaker to send letters to the affected committee chairpersons	Notice and attendance register	Target Not Achieved 1 out of 7 meetings held (Q1) Target Not Achieved 2 out of 7 meetings held Ward 4 & 6 (Q2)
2.2	Participation in Mohokare	Ward Committee training	Request/invite and attendance register	New KPI	Training provided for ward committee members by March 2025	Request submitted to service provider by September 2024	-	Achieved	-	-	-	Request /invite and attendance register	Target Not Achieved No POEs attached

## Mid-Year Budget and Performance Report

2.3	Participation in Mhokare	Public participation on plan reviewed and implemented	Notice, attendance register, plan submitted to council and council resolution	New KPI	Final plan submitted to council by June 2025	Consultation with the ward committees and the ward Clr's by September 2024	Consultation with the ward committees and the ward Clr's by December 2024	Not Achieved	Not Achieved	Q1 - None sitting of ward committees Q2 - None sitting of ward committees	Q1 - Speaker to enforce compliance measures Q2 - The Speaker to send letters to the affected Committee chairpersons	Notice, attendance register, plan submitted to council and council resolution	Target Not Achieved (Q1 & Q2)
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### PERFORMANCE SUMMARY: PUBLIC PARTICIPATION (KPA 2)

Mid-Year No of KPIs	Target Achieved	Target Not Achieved	%
QUARTER 1	3	1	33%
QUARTER 2	2	0	0%
<b>TOTAL</b>	<b>5</b>	<b>1</b>	<b>20%</b>

Key Performance Area 3: GOOD GOVERNANCE AND ADMINISTRATION													
PERFORMANCE OBJECTIVES AND INDICATORS													
MID - YEAR PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE													
FOR THE PERIOD 1 JULY 2024-31 DECEMBER 2024													
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2023/24	Annual Target 2024/25	Quarterly 1 Target	Quarterly 2 Target	Actual Achievement Q1	Actual Achievement Q2	Reasons for Deviation	Action to be taken	Source of evidence	PMS Comments
NAME OF DEPARTMENT: CORPORATE SERVICES													
3.1	Good	4 ordinary	Copy of	4	4 Ordinary	Distribution	Distribution	Achieved	Not	Q2 - Council	Q2 - The	Copy of notice	Target Achieved



## Mid-Year Budget and Performance Report

	<b>Governance in Mohokare</b>	Council sittings held annually as legislated (1 per quarter) in 2024/25 Annual Review of delegations system by Council.	notice and agendas distributed	Ordinary Council distributed agenda notices	Council sittings held by June 2025	of 1 notice and agenda by 30 Sept 2024	of 1 notice and agenda by 30 Sept 2024	Achieved	Achieved	meeting for the 2 <sup>nd</sup> quarter postponed	postponed quarter 2 meeting to take place during the 3 <sup>rd</sup> quarter	and agendas distributed	(Q1) Target Not Achieved (Q2)
3.2	<b>Good Governance in Mohokare</b>	1 notice monthly of local labour forum distributed	Signed distributed acknowledgement of receipt	12 LLF notices and agenda distributed	12 LLF notices and agenda distributed	Distribution of 3 notices and agendas	Distribution of 3 notices and agendas	Achieved	Achieved	-	-	Copy of notices and agendas distributed and acknowledged and receipt	Target Achieved (Q1 & Q2) 2 Special LLF sitting and only 1 Ordinary LLF sitting (Quarter 1)
3.3	<b>Good Governance in Mohokare</b>	Agenda and notices of section 80 committees distributed quarterly	Sec 79 - notices and agenda	20 notices and agenda distributed	20 notices and agenda of Section 80 distributed quarterly	5 notices and agendas distributed by 30 Sept 2024	5 notices and agendas distributed by 30 Sept 2024	Achieved	Achieved	-	-	Notices and agendas	Target Achieved (Q1 & Q2)
3.4	<b>Good Governance in Mohokare</b>	Reviewed and adopted Employment Equity Policy by December 2024	Approved policy	23/24 EE Policy	Reviewed and adopted EE Policy	-	Reviewed and adopted Employment Equity Policy by 31	-	Not Achieved	Q2 - Non-sittings of s80 committees during the 2 <sup>nd</sup> quarter	Q2 - Policy to be submitted during the 3 <sup>rd</sup> quarter. The 2 <sup>nd</sup> quarter meeting was	Council resolution and adopted policy	Target Not Achieved

## Mid-Year Budget and Performance Report

						December 2024														
3.5	Good Governance in Mohokare	Quarterly reports	Quarterly reports	2023/24 Quarterly Reports	Quarterly reports: OHS, Vacancy, Skills development, Labour Relations & Overtime Reports Recruitment Strategy HR Strategy Plan Organogram	Quarterly reports	Quarterly reports	Not Achieved	Not Achieved	Q2 - Section 80 Corporate Services committee meeting was postponed for quarter 2	Q2 - Reports to be submitted during the 3 <sup>rd</sup> quarter. The 2 <sup>nd</sup> quarter meeting was only held on 15 January 2025	Quarterly reports Council Resolutions	Target Not Achieved (Q1 & Q2)							
3.6	Good Governance in Mohokare	Medical Surveillance	Session of Medical Check-up of all employees affected	Attendance registers of Employees attended 23/24	Report on the Medical Surveillance	PPE on tender	-	Achieved	-	-	Tender Advert for PPE (Quarter 1)	Target Achieved								
3.7	Good Governance in Mohokare	2 Vacant posts advertised of	Appointment letters/contracts	2 sec 56 positions filled	2 Vacant posts of Sec 56 managers	Adverts and attendance register by	Shortlisting and interviews	Target Partially Achieved	Target Partially Achieved	Q2 - The recruitment process for	Q2 - The position was re-advertised	Adverts and copy of attendance	Target Partially Achieved (Q1 & Q2)							



## Mid-Year Budget and Performance Report

		Sec 56 managers by March 2025		(CFO and Technical Services ) filed by March 2025	Sep 2024	by December 2024	50% (Director Technical Services appointed)	the CFO's position not finalized	and the recruitment process to be finalized during the 3 <sup>rd</sup> quarter	register (Q1)  Interview report (Q2)	No Attendance registers attached.
3.8	<b>Good Governance in Mohokare</b>	Appointment of General Workers by March 2025	Appointment letters/contrac ts	30 Unskilled vacant posts filled by March 2025	-	Advert and shortlisting by December 2024	Not Achieved	Q2 - No adverts & appointment s done due to financial challenges	Q2 - Adverts of unskilled workers to be done during the 3 <sup>rd</sup> quarter	Adverts (Q2)	Target Not Achieved
3.9	<b>Good Governance in Mohokare</b>	Cascading down of Performance	Reviewed policy of cascading	Reviewed policy of cascading	Draft of PMS Policy/ Adopted Policy	Copy of draft Performan ce Agreement s of Middle Managers and other employees	Not Achieved	Q2 - The draft policy not yet adopted due to the postponeme nt of the s80 committee meeting	Q2 - The policy is anticipated to be adopted during the 3 <sup>rd</sup> quarter	Copy of the adopted policy (Quarter 1)	Target Not Achieved (Q1 & Q2)  There's no proof that the policy was adopted
3.10	<b>Good Governance in Mohokare</b>	1 Wellness event per quarter	List of quarterly planned events, memo and attendance register	Events conduce d  4 quarterly planned events to be conducted by June 2025	Planned Event	Planned Event	Not Achieved	Q1 - Instability in the municipality and financial challenges	Q1 - Wellness report on the plan of events planned for 24/25	List of quarterly planned events Memo (as invitation for participating)	Target Not Achieved ( Q1 & Q2 )

## Mid-Year Budget and Performance Report

3.11	Good Governance in Mohokare	ICT Software Compliance	Anti-Virus certificate Copy of a firewall licence , signed requisition and invoice for VIP System	2023/24 ICT Software Compliance	ICT Software Compliance by June 2025	Requisition for VIP Upgrade system	-	Achieved	-	not take place due to employees illegal strike	take place during the 3 <sup>rd</sup> quarter			Copy of the signed requisition for the VIP Upgrade system (Quarter 1)	Target Achieved			
3.12	Good Governance in Mohokare	ICT Infrastructure Development by June 2025	Request and invoices	New KPI	ICT Infrastructure development by June 2025	Requisition for fire suppression system	-	Achieved	-					Signed Requests and invoices Q1	Target Achieved			
3.13	Good Governance in Mohokare	Information placed on municipal website	Fully functional municipal website	Legated documents uploaded	All legated documents uploaded on municipal website by June 2025	Quarterly legislated documents uploaded as per sec75 of MFMA and 21A of MSA	Quarterly legislated documents uploaded as per sec75 of MFMA and 21A of MSA	Achieved	Achieved					Screen shots of the Municipal website	Target Achieved ( Q1 & Q2 )			
NAME OF DEPARTMENT : INTERNAL AUDIT																		

## Mid-Year Budget and Performance Report

3.14	Good Governance in Mohokare	Reviewed 2022/2023 Internal Audit Charter and Manual for approval by September 2024	Approved Internal Audit Charter	Adopted and reviewed 2023/2022 4 Internal Audit charter	Reviewed and approved 2024/2024 Internal Audit Strategic Document by September 2024	Reviewed of 2024/2025 Internal Audit Strategic Documents by September 2024		Achieved							Approved Internal Audit Charter, Manual and quality assurance and improvement program, coverage plan Invitation with Attendance register and minutes (Quarter 1)	Target Achieved
3.14	Good Governance in Mohokare	Reviewed and approved Audit Committee Charter by September 2024	Approved Audit Committee Charter	2023/2022 4 Audit Committee Charter	Reviewed and approved Audit Committee Charter by September 2024	Submission of the reviewed 2024/2025 Audit Committee Charter to Council for Approval by September 2024		Achieved							Invitation and minutes of the audit committee Copy of the Approved Charter along with the Council Resolution and attendance register (Quarter 1)	Target Achieved
3.15	Good Governance in Mohokare	2 Audit Assignments	Quarterly signed IA Reports	2023/2022 4 Performed Audit Assignments	6 Audit Assignments performed by June 2025	-	To perform 2 audit assignments	-	Achieved						Quarterly Reports, Internal Audit Reports, Audit Committee Invitation, Minutes & attendance register	Target Achieved



## Mid-Year Budget and Performance Report

NAME OF DEPARTMENT: TOWN PLANNING													
3:16	<b>Good Governance in Mohokare</b>	Municipal Audit Committee meeting	Municipal quarterly Audit Committee meeting	2023/2024 Audit Committee meetings held	4 Audit Committee Meetings held by June 2025	1 Audit Committee meeting	1 Audit Committee meeting	Not Achieved	Achieved	Q1 - Late submission for the review of AFS and APR	Q1 - The first audit committee meeting will be held on the 22 Oct 2024.	(Q2) Invitation, minutes Attendance Register, Resolution Register, Internal Audit Reports, Approved Schedule of meetings (Q1 & Q2)	Target Not Achieved (Q1) Target Achieved (Q2)
3:17	<b>Spatial Rationale Development</b>	100% compliance to SPLUMA	Adopted policies	2023/2024 Policies approved by Council	14 Policies reviewed and approved by Council December 2024	-	14 Final reviewed policies submitted and approved by Council by December 2024	Not achieved	Achieved	Q2 - It did go to Council with the IDP in May 2024	Q2 - To be approved at next Council meeting	Council resolution and Copy of 14 approved policies. attached	Target Not Achieved
3:18	<b>Spatial Rationale Development</b>	100% compliance to SPLUMA	Invite, Minutes, attendance register	3 meetings held in 2022/23	Attend 4 quarterly SPLUM Meetings by June 2025	SPLUM meeting attended by Sept 2024	SPLUM meeting attended by Sept 2024	Achieved	Achieved	-	-	Invitations, attendance registers, Minutes/report (Q1 & Q2)	Target Achieved (Q1 & Q2)



## Mid-Year Budget and Performance Report

NAME OF DEPARTMENT: MUNICIPAL MANAGER (RISK MANAGEMENT)															
3:19	Good Governance in Mohokare	Developed Enterprise Risk Management Policy by Sep 2024	Reviewed and adopted policies	Reviewed Enterprise Risk Management Policies	Reviewed Enterprise Risk Management Policies by Sep 2024	Submission of 2024/2025 Policies to RMC & AC for approval by Sep 2024	-	Approved Risk Register by December 2024	-	Not Achieved	Not Achieved	Q1 - Strategic documents were only tabled to RMC not to AC	Q1 - Tabling of Strategic document to AC	Attendance register and minutes from RMC and AC	Target Not Achieved
3:20	Good Governance in Mohokare	Developed Risk Assessment (Municipal Risk Register) 2024/2025	Approved strategic and operational risk register	Reviewed Risk Register	Reviewed and approved risk registers by December 2024	-	Approved Risk Register by December 2024	-	Not Achieved	Not Achieved	Q2 - Non availability of Directors	Q2 - Risk register to be developed	Approved Strategic and Operational Risk register	Attendance Register	Target Not Achieved
3:21	Good Governance in Mohokare	Developed Risk Assessment (municipal risk register) for 24/25 by June 2025	Quarterly reports	Quarterly reports reviewed	Implementation of the Reviewed 2024/25 Risk Register by June 2025	Quarterly Risk monitoring reports	Quarterly Risk monitoring reports	-	Not Achieved	Not Achieved	Q1 - Not tabled to RMC & AC	Q1 - To be tabled to RMC & AC	Quarterly monitoring reports (Q1&Q2)	Target Not Achieved (Q1 & Q2)	
NAME OF DEPARTMENT: MUNICIPAL MANAGER (IDP)															
3:22	To Implement a	Reviewed and approved IDP by May 2025	Approved IDP Plan	Approved 2023/24 IDP	Reviewed and approved IDP	Process plan adopted by	-	-	-	-	-	-	Copy of the adopted process plan (Q1)	Target Achieved	

## Mid-Year Budget and Performance Report

	ranking and rating system for all new capital projects to support the strategic objectives and priorities of Council and Community					30 Aug 2024														
<b>NAME OF DEPARTMENT: MUNICIPAL MANAGER (PERFORMANCE MANAGEMENT SYSTEM)</b>																				
3.23	Good Governance in Mohokare	Submission of the draft Annual report and the annual performance report for 2022/23 to the Auditor General by 31 August 2024	Developed and Audited AR and APR	AR submitted by December 2024	Submitted draft Annual Report, Annual Performance Report by 31st of August 2024	Submit draft Annual report, Annual Performance Report on 31st of August 2024 to Auditor General	-	Not Achieved	-	Q1 - Municipal instability	Q1 - A request was made and APR will be submitted by 31 Oct 2024	Acknowledgement of receipt Annual Report Annual Performance Report	Target Not Achieved							
3.24	Good Governance in Mohokare	Conducting performance assessments for the MM &	Assessments reports	New KPI	Performance Assessments conducted by June 2025	Informal Assessment conducted by October	Informal Assessment conducted	Not Achieved	Not Achieved	Q1 - Not all Performance agreements were signed	Q1 - Snr Managers to sign performance	Copy of the assessment report and results	Target Not Achieved (Q1 & Q2)							

## Mid-Year Budget and Performance Report

Snr Managers	2024	by October 2024			by Snr managers Q2 - Not all Performance agreements were signed	agreements and abide by the proposed planned target Q2 - Performance agreements to be signed.	(Q1 & Q2)

**PERFORMANCE SUMMARY: GOOD GOVERNANCE AND ADMINISTRATION (KPA 3)**

Mid-Year No of KPIs	Target Achieved	Target Partially Achieved	Target Not Achieved	%
QUARTER 1	20	11	8	55%
QUARTER 2	17	6	10	35%
<b>TOTAL</b>	<b>37</b>	<b>17</b>	<b>18</b>	<b>46%</b>



## Mid-Year Budget and Performance Report

Key Performance Area 4: FINANCIAL MANAGEMENT AND VIABILITY													
PERFORMANCE OBJECTIVES AND INDICATORS													
FOR THE PERIOD 01 JULY- 31 DECEMBER 2024													
MID - YEAR PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE													
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2023/24	Annual Target 2024/25	Quarter 1 Targets	Quarter 2 Targets	Actual Achievement Q1	Actual Achievement Q2	Reasons for Deviation	Action to be taken	Source of Supporting Evidence	PMS Comments
<b>NAME OF DEPARTMENT: FINANCE</b>													
4.1	Financial Viability	Implementation and monitoring of the procurement plan by June 2025	Quarterly progress report	2023/24 quarterly plans	Procurement Plan implemented by June 2025	Quarterly Progress report on the procurement plan	Quarterly Progress report on the procurement plan	Achieved	Not Achieved	Q2 - There was an industrial action during quarter 2, which affected the sitting of Bid Specification Committee meeting	Q2 - All bids that were supposed to be advertised during quarter 2 will be advertised during quarter 3	Adverts, Bid Committees meetings minutes Attendance register	Target Achieved (Q1) Target Not Achieved (Q2)
4.2	Financial Viability	Irregular, fruitless and wasteful expenditure reduced by June 2025	Quarterly Progress report	2023/24 quarterly plans	Irregular register reduced by June 2025	Submissions of all UJFW quarterly reports to council	Submissions of all UJFW quarterly reports to council	Achieved	Achieved			Council Resolution Monthly Financial Progress reports	Target Achieved (Q1) Target Not Achieved Attached reports are unsigned (Q2)
4.3	Financial Viability	Quarterly SCM reports submitted to the Mayor and Accounting Officer by June 2025	Quarterly report	2023/24 SCM Reports	Quarterly SCM reports submitted to the Mayor and Accounting	Quarterly SCM report	Quarterly SCM report	Achieved	Achieved			Quarterly SCM report Submitted to the Mayor/ Council.	Target Achieved (Q1) Target Not Achieved Attached reports

## Mid-Year Budget and Performance Report

																							are unsigned (Q2)
4.4	<b>Financial Viability</b>	12 local businesses awarded by June 2025	LED reports	12 business reports awarded	12 local businesses awarded by June 2025	9 Officer June 2025	3 local businesses awarded	3 local businesses awarded	Achieved	Not Achieved	-	-	Report on LED Purchase orders and/or appointment letters for awarded businesses	Target Achieved (Q1) Target Not Achieved Nothing was reported on (Q2)									
4.5	<b>Financial Viability</b>	5 % creditors paid within 30 days (monthly)	Invoices and expenditure forms	15% Creditors paid	20% creditors paid within 30 days (monthly)	5 % of creditors paid within 30 days	5 % of creditors paid within 30 days	Not Achieved	Not Achieved	Q1 - Due to municipal financial constrains Q2 - Due to municipal financial constrains	Q1 - Municipality to fix the finances Q2 - Municipality to fix the finances	Quarterly Expenditure reports Invoices	Target Not Achieved The actual % paid cannot be calculated because the billing for Aug & Sep is not yet closed (Q1)										
4.6	<b>Financial Viability</b>	Payment vouchers of Third Parties done by the 7th of each month	Proof of payment, letter of agreement and 3 <sup>rd</sup> party	Proof of payment	Third Party paid by the 7 <sup>th</sup> of each month	Payment of current third party deductions letter of	Payment of current third party deductions	Not Achieved	Not Achieved	Q1 - Due to municipal financial constrains Q2 - Due to municipal	Q1 - Municipality to fix the finances Q2 - Municipality to fix the finances	Proof of payment from the bank (Q1 & Q2) Letter of agreement	Target Not Achieved Nothing was paid for the quarter (Q1 & Q2)										



## Mid-Year Budget and Performance Report

			reconciliation			payment agreement with the group schemes.	letter of payment agreement with the group schemes.												
4.7	Financial Viability	Compliance with SARS directive on VAT issues.	VAT Returns	VAT Returns	Submission of 12 VAT 201 returns	Completed 3 VAT returns submitted	Submission of 12 VAT 201 returns	Achieved	Partially Achieved	Q2 -December VAT returns not yet done	Q2 - The returns will be done before the end of January 2025	with the group schemes (Q1 & Q2)	Quarterly 3 <sup>rd</sup> party reconciliations (Q1 & Q2)	Target Achieved (Q1)					
4.8	Financial Viability	60% of debt collected by June 2025	Quarterly report	15% debt collected	60% of debt collected by June 2025	15% of debt collected	15% of debt collected	Not Achieved	Not Achieved	Q1 - Only 8% of debt was collected	To finalize the billing for the actual% collected	Quarterly revenue report	Target Not Achieved (Q1 & Q2)						
4.9	Financial Viability	Registration of indigent household's quarterly	Quarterly Indigent register	1600 indigents registered in 2023/24	1200 indigent households registered by June 2025	300 HH registered indigent session per town	1200 indigent households registered by June 2025	Achieved	Achieved	-	-	Report on status of indigents	Target Achieved						
								Zastron : 852 Rouxville :560 Smithfield : 212 Total Registered	Zastron :1085 Rouxville: 431 Smithfield:213 Total Registered										

## Mid-Year Budget and Performance Report

						Indigents 1524	Indigents 1729						
4.10	Financial Viability	Quarterly updating of moveable assets by June 2025	List of purchased assets; GRAP Assets register communication with the quarterly reports and the insurance proof	Assets register and quarterly reports	Complete assets management register along with the insurance proof by June 2025	Quarterly Updating of moveable assets	Quarterly Updating of moveable assets	Achieved	Achieved	-	-	List of purchased assets, GRAP compliant assets Register, Copy of the insurance proof.	Target Achieved Target Not Achieved The attached POE is for the 1 <sup>st</sup> Quarter (Q2)
4.11	Financial Viability	Submission of compliance reports to Local Government Portal 10 & 30 days after the last day of the month (Section 71& 52)	Quarterly reports	Compliance reports as per MFMA	12 Monthly budget statement reports	3 Monthly budget statement (Section 52 & 71)	3 Monthly budget statement (Section 52 & 71)	Not Achieved	Partially Achieved	Q1 - FMS not yet closed for Q1 of 2024/25 Q2 - December reports not submitted yet	Q1 - The financial system has to be closed as soon as possible for us to be up to date Q2 - Reports will be submitted as soon as the financial system is closed	Proof of submission to Local government portal	Target Not Achieved (Q1) Target Not Achieved There are no POEs attached (Q2)
4.12	Financial Viability	Submission of Draft Compliant Financial Statements to AG, National and Provincial Treasury by 31 <sup>st</sup> August	Compliant AFS to AG, NAT,PT by 31 Aug 2024	Submitted AFS by 31 <sup>st</sup> August 2023	Compliant AFS to AG, NAT,PT by 31 Aug 2024	Submission of compliant Draft Financial Statements to AG and National	-	Not Achieved	-	AFS not yet finalized	A request was made and AFS will be submitted by 31 Oct 2024	Proof of submission to AG, NT and PT	Target Not Achieved



## Mid-Year Budget and Performance Report

4:13	<b>Financial Viability</b>	Implementation and monitoring of the Revenue Enhancement Strategy by June 2025	New KPI	Developed and adopted Revenue Enhancement Strategy by August 2023	2000 accounts reviewed in line with the Revenue Enhancement Strategy by June 2025	500 Accounts reviewed in line with the revenue enhancement by August 2024	500 Accounts reviewed in line with the revenue enhancement by December 2024	Achieved with a count of 2019	Not Achieved	Q2 - The system restriction has affected processing of correcting Journals	Q2 - The resume of the system will allow the processing of correcting Journals	Quarterly Progress report	Target Achieved(Q1) Target Not Achieved
4:14	<b>Financial Viability</b>	Implementation and monitoring of the Budget Funding Plan in line with the 7 pillars by May 2025	Progress report	-	Developed funding plan to improve cash flow in line with the 7 pillars	Quarterly reports on progress to achieve positive cash flow	Not reported on	Not Achieved	Q1 - No reasons provided Q2 - No reasons provided	Q1 - No Action to be taken provided Q2 - No Action to be taken provided	Council Resolution and adopted copy Quarterly reports on 7 pillars	Target Not Achieved Not reported on (Q1) Target Not Achieved No reasons provided (Q2)	

### PERFORMANCE SUMMARY: FINANCIAL MANAGEMENT AND VIABILITY(KPA 4)

Mid-Year No of KPIs		Target Achieved	Target Partially Achieved	Target Not Achieved	%
QUARTER 1	14	8	0	6	57%
QUARTER 2	13	4	2	7	31%



## Mid-Year Budget and Performance Report

<b>TOTAL</b>	<b>27</b>	<b>12</b>	<b>2</b>	<b>13</b>	<b>44%</b>
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Key Performance Area 5: Local Economic Development													
PERFORMANCE OBJECTIVES AND INDICATORS													
MID - YEAR PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE													
FOR THE PERIOD 01 July - 31 DECEMBER 2024													
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2023/24	Annual Target 2024/25	Quarter 1 Targets	Quarter 2 Targets	Actual Achievement Q1	Actual Achievement † Q2	Reasons for Deviation	Action to be taken	Source of Supporting Evidence	PMS Comments
NAME OF DEPARTMENT: LED UNIT													
5.1	Local Economic	12 Business expos	Invites and attendance	4 Business expos	4 Business expos	Conduct 1	Conduct 1	Achieved	Achieved	-	-	Invites and attendance	Target Achieved (Q1 & Q2)

## Mid-Year Budget and Performance Report

c <b>Development</b>	conducted to assist cooperatives and SMMEs per town	registers	conducted	conducted to assist cooperatives and SMMEs in all 3 towns by June 2025	business expo for SMMEs in all 3 towns	business expo for SMMEs in all 3 towns						registers	
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**PERFORMANCE SUMMARY: LOCAL ECONOMIC DEVELOPMENT(KPA 5)**

<b>Mid-Year No of KPIs</b>	<b>Target Achieved</b>	<b>Not Achieved</b>	<b>%</b>
Quarter 1 & Quarter 2 = 1	1	0	100%

## Mid-Year Budget and Performance Report

Key Performance Area 6: Human Settlement													
PERFORMANCE OBJECTIVES AND INDICATORS													
MID - YEAR PERFORMANCE TARGETS AND FEEDBACK ON ACTUAL PERFORMANCE													
FOR THE PERIOD 1 July – 31 DECEMBER 2024													
ID	Strategic Objective	Key Performance Indicator (KPI)	Unit of Measurement	Baseline 2023/24	Annual Target 2024/25	Quarter 1 Targets	Quarter 2 Targets	Actual Performance Q1	Actual Performance Q2	Reason for deviation	Action to be taken	Source of supporting document	PMS Comments
<b>NAME OF DEPARTMENT: COMMUNITY SERVICES</b>													
6.1	Human Settlements	Reviewed and implementable Land Disposal Policy by June 2025	100% sold and leased vacant Municipal owned residential sites	Adopted Land Disposal Policy in place	100% report on sold and leased Municipal vacant sites by 30 June 2025	Report on physical verification of vacant Municipal owned sites per Town	Report on verified Municipal owned sites with office of the registration at deeds office.	Not Achieved	Not achieved	Q1 - Budget constraints as Registering of deeds still to be paid before accessing data Q2 - The Municipality was unable to source the information from Registrar of deeds due to financial constraints	Q1 - Facilitate Payments of service providers and Land audit report to be discussed, verified and decision taken in the second quarter Q2 - The item will again be given attention under quarter three (3)	Copy of the report. Copy of the Policy. Council Resolution	Target Not Achieved (Q1 & Q2)



## Mid-Year Budget and Performance Report

6.2	<b>Human Settlements</b>	Reviewed and implemented Land Disposal Policy by June 2025	Reviewed Municipal Land Disposal Policy	Adopted Land Disposal Policy in place	Reviewed and adopted Municipal Land Disposal Policy by end of June 2025	A letter to Provincial CoGTA and Municipal Legal Team on inputs and review of the Policy	Submission of the report on proposed review of the Policy to Council for noting.	Not Achieved	Not Achieved	Q1 - Copy of the minutes could not be submitted as no response has been provided Q2 - Ordinary Council still to seat and adopt the Policy	Q1 - Follow up on the matter will be done in the second quarter Q2 - Awaiting ordinary Council meeting	Copy of the minutes on the inputs. Copy of the Policy. Council Resolution	Target Not Achieved (Q1 – Q2)
6.3	<b>Human Settlements</b>	Reviewed and implemented Housing and Administrative on Policy by June 2025	Four (4) reports on the number and status of Informal Settlements	Adopted Housing and Administrative on Policy in place	Report on the number and status of informal settlements by 30 June 2025	Quarterly report on the numbers and status of informal settlements per Town.	Quarterly report on the numbers and status of informal settlements per Town.	Achieved	Not Achieved	Q2 - We were unable to conduct audit due to unrests in the Municipality	Q2 - The verification will be conducted during the third quarter (Q3).	Copy of the registers of Informal Settlements Copy of the Policy	Target Achieved (Q1) Target Not Achieved (Q2)
6.4	<b>Human Settlements</b>	Reviewed and implemented Housing and Administrative on Policy by June 2025	Four (4) reports on meetings held with Tenants on Municipal rental houses	Adopted Housing and Administrative on Policy in place	Report on meeting held with Tenants on Municipal rental houses by 30 June	Quarterly report on meetings with Tenants on Municipal rental houses	Quarterly report on meetings with Tenants on Municipal rental houses	Not Achieved	Achieved	Q1 - The scheduled meeting as per the plan got postponed due to unrests	Q1 - A meeting to be scheduled during the second month of quarter 2	Copy of the minutes. Copy of the Policy	Target Not Achieved (Q1) Target Achieved (Q2)

## Mid-Year Budget and Performance Report

6.8	Solid Waste Management (Reuse Removal)	Reviewed and Implemented Integrated Waste Management Plan by June 2025	Quarterly report on cleaned and maintained landfill sites and illegal dumping sites	Adopted Integrated Waste Management Plan in place	Report on maintained landfill and illegal dumping sites	of four (4) landfill sites in Mhokare	Quarterly report on cleaned and maintained landfill sites and illegal dumping sites per Town	Quarterly report on cleaned and maintained landfill sites and illegal dumping sites per Town	Not Achieved	Partially Achieved Only Smithfield and Zastron with cleaned landfills	Q1 - Municipal budget constraints Q2 - Lack of resources and financial muscle of the Municipality	Q1 - Another request has been done and submitted for the second quarter of the year Q2 - A request for cleaning Rouxville Landfill will be given attention during quarter three (Quarter 3)	Copy of the report.	Copy of the Plan	Target Not Achieved (Q1) Target Partially Achieved (Q2)
6.9	Solid Waste Management (Reuse Removal)	Reviewed and Implemented Waste Management Policy by June 2025	Quarterly report on facilitated audit reports on status of Mhokare landfill sites by June 2025	Adopted Solid Waste Management Policy in place	Report on four (4) facilitated audit reports on status of Mhokare landfill sites by June 2025	One (1) facilitated and consolidated quarterly audit report on status of each landfill sites in Mhokare by Xhariep District Municipality	One (1) facilitated and consolidated quarterly audit report on status of each landfill sites in Mhokare by Xhariep District Municipality	Not Achieved	Not Achieved	-	Q2 - Xhariep District Municipality inability to assist	-	Copy of the letter requesting audit	Copy of the report	Target Not Achieved No reasons provided, No corrective measures provided (Q1) Target Not Achieved (Q2)



## Mid-Year Budget and Performance Report

6:10	<b>Solid Waste Management (Reuse Removal)</b>	Reviewed and implemented Waste Management Policy by June 2025	Quarterly report on refuse removal on South African Waste Information System (SAWIS)	Adopted Solid Waste Management Policy in place	Compliance report to Chapter 6 of NEMWA Act; No. 59 of 2008 by 30 June 2025	Quarterly refuse removal report captured on South African Waste Information System (SAWIS).	Quarterly refuse removal report captured on South African Waste Information System (SAWIS).	Not Achieved	Not Achieved	Q1 - More than one meetings were convened and the municipality had a financial challenge to attend all of them Q2 - Inability to register on the website due to unrests within the Municipality	Q1 - Virtual training scheduled to take place during the second week of October 2024 Q2 - The item to be given attention under quarter three (Q3)	Portfolio of Evidence (quarterly reports). Council Resolution	Target Not Achieved (Q1 – Q2)
6:11	<b>Solid Waste Management (Reuse Removal)</b>	Reviewed and implemented Waste Management Policy by June 2025	Reviewed and adopted Policy by the Council	Adopted Solid Waste Management Policy in place	Adopted and implemented Solid Waste Management Policy by 30 June 2025	A letter to Provincial CoGTA and Municipal Legal Team on inputs and review of the Policy for review.	Submission of the report on proposed review of the Policy to Council for noting.	Achieved	Achieved	-	Q1 - Follow on committed dates for workshop to be conducted the provincial Disaster Management Centre (PDMC)	Copy of the letter Portfolio of Evidence (education provided). Portfolio of Evidence (awareness) per Ward	Target Achieved (Q1) Target Not Achieved No copy of the letter, Portfolio of Evidence (education provided or Portfolio of evidence (awareness) per ward attached



## Mid-Year Budget and Performance Report

6:12	<b>Environmental Health</b>	Reviewed & implemented Local Disaster Management Plan by June 2025	Report on submitted request on trained Government Officials and Policy makers	Adopted Disaster Management Plan in place	Report on trained Government Officials and Policy makers by Provincial Disaster Management Centre by end of June 2025	Written submission to Provincial Coordinator on education towards Government Officials and Policy makers	Enquiry and progress made on submitted application.	Achieved	Not Achieved	-	Follow on committed dates for workshop to be conducted the provincial Disaster Management Centre (PDMC)	Copy of the letter Portfolio of Evidence (education provided).	(Q2) Target Achieved (Q1) Target Not Achieved (Q2)
6:13	<b>Environmental Health</b>	To provide effective solid waste removal & disposal to 8074 Households and commercial businesses with access to weekly solid waste collection & disposal as per the weekly waste removal schedule Rouxville:2 400 Smithfield:2 100 Zastron: 3574	12 Monthly reports submitted on the 8074 of Households and commercial businesses with access to weekly solid waste collection & disposal as per the weekly waste removal schedule	Revised KPI	12 monthly reports and percentage of households with basic refuse removal services	3 monthly reports submitted on weekly solid waste collection & disposal as per the approved weekly waste removal schedule per town	3 monthly reports submitted on weekly solid waste collection & disposal as per the approved weekly waste removal schedule per town	Not Achieved	Not Achieved	Q1 - Shortage of municipal vehicles Constant mechanical failure of available Municipal vehicles Appointment of General Workers for refuse removal Procurement of PPE Q2 - A letter for Unit Managers seeking clarity	Q1 - Facilitate: Procurement of the fleet through MIG (Transversal Tender) Appointment of General Workers for refuse removal Refuse removal register	Schedule of weekly waste removal Monthly report on refuse collection Refuse removal register	Target Not Achieved (Q1 & Q2)

## Mid-Year Budget and Performance Report

		around Mohokare Local Municipality																		
6:14	<b>Commonage Management</b>	Reviewed and implemented Commonage Management Policy by June 2025	Quarterly report on Management of livestock and Farmers on the Commonages per Town	Adopted Commonage Management Plan in place	Report on management of livestock and Farmers on Commonages by 30 June 2025	Compilation of data on livestock and farmers on Commonages	Quarterly report on management of livestock and Farmers on Commonage per Town	Achieved	Not Achieved	reminder through departmental meetings to adhere to pre-determined objectives were held.	was prepared for distribution		Copy of the report	Target Achieved (Q1) Target Not Achieved (Q2)						
6:15	<b>Commonage Management</b>	Reviewed and implemented Commonage Management Policy by June 2025	Submitted application to department of Rural Development, Agriculture and Land Reform for financial assistance to purchase a farm for Commonage farming per Town	Adopted Commonage Management Plan in place	Report on submitted application to department of Rural Development, Agriculture and Land Reform to purchase a farm for Commonage farming	Submitted written application for financial assistance to purchase a farm for Commonage farming per Town to department of Rural Development, Agriculture and Land	Quarterly written enquiry on progress made on submitted application to purchase a farm for Commonage farming per town.	Achieved	Achieved	-	-		Copy of the letter and response Council Resolution	Target Achieved (Q1) Target Not Achieved No POE provided.(Q2)						



## Mid-Year Budget and Performance Report

6.16	<b>Commonage Management</b>	Adopted and implemented Animals Pound Policy by end of June 2025	Quarterly report on workshops held with Commonage Farmers	New KPI	Three (3) workshops held with Commonage Farmers by end of June 2025	Submitted written application for assistance on the review of the Policy	Report on workshop held with Commonage Farmers on Animal Pound Policy per Town	Not Achieved	Not Achieved	Q1 - The workshop could not start as the Policy was still subjected to review by the department	Q1 - Followed up on the request with relevant Official and awaiting comment during the second quarter	Portfolio of Evidence (Commonage Farmers workshop). Copy of the letter Copy of the Policy.	Target Not Achieved (Q1 & Q2)						
6.17	<b>Sports and Facilities</b>	Implementable Sports and Facilities Management Policy by June 2025	Four (4) reports on Mhokare Sports Council meetings	Adopted Sports and Facilities Management Policy in place	Implemented Sports and Facilities Management Policy by 30 June 2025	Quarterly report on meetings with Mhokare Sports Council meetings	Quarterly report on meetings with Mhokare Sports Council meetings	Achieved	Not Achieved	Q2 - Inability to convene meetings due to unrests within the Municipality	Q2 - The item to be given attention under quarter three (Q3)	Report and copy of the meetings held	Target Achieved (Q1) Target Not Achieved (Q2)						
6.18	<b>Sports and</b>	Reviewed	Adopted Policy	Adopted	Approved	-	Issue a	-	Not Achieved	Q2 -	Q2 - The item to	Copy of the letter	Target Not						

## Mid-Year Budget and Performance Report

	<b>Facilities</b>	and implementa ble Sports and Facilities Manage nt Policy by June 2025	by Council	Sports and Facilities Manage nt policy in place	and implemen ta ble Sports and Facilities Manage nt Policy by 30 June 2025		request letter for consultatio n meeting with Mohokare Sports Committee on the inputs for review of the Policy			Inability to convene meetings due to unrests within the Municipality	be given attention under quarter three (Q3)	and the inputs	Achieved
6:19	<b>Traffic, Law Enforcement</b>	Reviewed and implemen ta ble Developme nt Traffic Manage nt Policy by end of June 2025	Traffic law enforcement workshops held with Employees	Adopted Traffic Manage nt Policy in place	Report on workshopp ed Employees on traffic law enforce ment by 30 June 2025	Written invitation submitted to Employees on workshop to be provided.	Report on workshop provided to Employees by end October 2024			- Q2 - Inability to convene meetings due to unrests within the Municipality	- Q2 - The item to be given attention under quarter three (Q3)	Copy of the letter	Target Not Achieved
6:20	<b>Traffic, Law Enforcement</b>	Reviewed and implemen ta ble Developme nt Traffic Manage nt Policy by end of June 2025	Traffic law enforcement workshops held with Local Taxi Association	Adopted Traffic Manage nt Policy in place	Report on workshopp ed Local Taxi Association on traffic law enforce ment by 30 June 2025	Written invitation submitted to Local Taxi Association on workshop to be provided.	Report on workshop provided to local taxi Association by end October 2024			Q2 - Inability to convene meetings due to unrests within the Municipality	Q2 - The item to be given attention under quarter three (Q3)	Copy of the letter	Target Not Achieved
													Nothing has been reported on the target (Q1) Target Not Achieved (Q2)



## Mid-Year Budget and Performance Report

6.21	<b>Traffic, Law Enforcement</b>	Reviewed and implemented the Development Traffic Management Policy by end of June 2025	Monthly report on special operations held per Town.	Adopted Traffic Management Policy in place	Report on special operations held per Town by end of June 2025	Quarterly report on special operations held one (1) per Town, per month.	Quarterly report on special operations held one (1) per Town, per month.	Not Achieved	Not Achieved	Q2 - Inability to convene meetings due to unrests within the Municipality	Q2 - The item to be given attention under quarter three (Q3)	Copy of signed reports.	Target Not Achieved  Nothing has been reported on the target (Q1)  Target Not Achieved (Q2)
6.22	<b>Traffic, Law Enforcement</b>	Reviewed and implemented the development Traffic Management Policy by end of June 2025	Adopted and implementable Traffic Management	Adopted Traffic Management Policy in place	Adopted and implementable Traffic Management Policy by 30 June 2025	-	Issue a request letter for consultation meeting with Provincial Traffic and Colleagues on the inputs for review of the Policy	Not Achieved	Not Achieved	Q2 - Inability to convene meetings due to unrests within the Municipality	Q2 - The item to be given attention under quarter three (Q3)	Copy of the letter and the inputs	Target Not Achieved
6.23	<b>Traffic, Law Enforcement</b>	Approved application for funding the implementation of identified Municipal by laws by end of June 2025	Amended Municipal bylaws for implementation	Bylaws in place without tariffs	Report on bylaws amended and funded for implementation by end of June 2025	A letter requesting financial assistance on amendment and related processes of Municipal laws for implementation	Report to Council on the progress made against the application	Achieved	Not Achieved	- Q2 - Inability to convene meetings due to unrests within the Municipality	Follow up on the schedule for workshop to be conducted, Policies and bylaws review as per the attached reports Q2 - The item to be given	Copy of the letter and the inputs  Copy of the Policy.  Council Resolution	Target Achieved (Q1)  Target Not Achieved (Q2)



## Mid-Year Budget and Performance Report

6.24	<b>Amenities</b>	Reviewed Cemetery Management Policy by end of June 2025 by June 2025	Council adopted Policy by end of June 2023	Adopted Policy in place	Reviewed of Cemetery Management Policy by end of June 2025	Issue a request for a meeting and convene introductory session of the Policy with Funeral Parlours in Mohokare area	Follow up meeting on inputs for Policy adoption by Council	Not Achieved	Achieved	Q1 - The scheduled meeting as per the plan got postponed due to unrests	Q1 - A meeting to be scheduled during the second month.	Copy of the letters issued	Copy of the minutes	Copy of the minutes	Target Not Achieved (Q1)
										attention under quarter three (Q3)				Target Not Achieved (Q2)	

## Mid-Year Budget and Performance Report

**PERFORMANCE SUMMARY: HUMAN SETTLEMENT (KPA 6)**

Mid-Year No. of KPIs	Target Achieved	Target Partially Achieved	Target Not Achieved	%
QUARTER 1	22	9	0	41%
QUARTER 2	24	6	1	25%
<b>TOTAL</b>	<b>46</b>	<b>15</b>	<b>1</b>	<b>33%</b>

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## Mid-Year Budget and Performance Report

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## Mid-Year Budget and Performance Report

### 4. STATUS OF CAPITAL PROJECTS AS AT 31 DECEMBER 2024

No	Project Description	Grant	Project Value	Status
1.	Rouxville/Roleleathunya: Construction of a sports facility	MIG	R 2 351 846,00	Design & Tender – 0% The project is at BAC for the appointment of a contractor
2.	Zastron / Matlakeng: The procurement of specialized vehicles for solid waste management	MIG	R 3 487 260,00	Design & Tender – 0% The project is still in procurement via the Finance Department. The appointment of a service provider will be done through the National Treasury RT-57
3.	Zastron/Malakeng: Upgrading of the outfall sewer and wastewater pump stations	MIG	R 17 419 119,00	Construction – 97% The project scope has been completed however practical completion cannot be reached as the municipality still has to install a transformer as a connection point to one of the pump stations.
4.	Upgrading of the Smithfield outfall sewer	WSIG	R 26 439 434,23	Construction (On-hold) – 13% The municipality is currently out on tender for the appointment of a contractor. The tender advert closes on 31 January 2025.
5.	Construction of an abstraction works on the Orange River and equipping of x2 raw water pump stations in Rouxville	WSIG	R 45 424 345,34	Construction – 67% The consultant on the project has been terminated and new procurement processes will start for the appointment of a consultant to finish the project.



## Mid-Year Budget and Performance Report

No	Project Description	Grant	Project Value	Status
6.	Upgrading of the Rouxville Water Treatment Works (WTW)	RBIG	R 49 234 242,45	The project is at BAC for the appointment of a contractor Design & Tender – 0%
7.	Construction of a 27km raw bulk water pipeline from the Orange River to Paisley dam in Rouxville	RBIG	R 112 435 432,34	The contractor is currently busy with pipe testing. 49% of the pipe has been tested. Construction – 97%
8.	The electrification of 200 House Holds in Smithfield / Mofulatshepe	INEP	R 3 900 000,00	0% - The municipality is currently out on tender for the appointment of a contractor. The tender advert closes on 31 January 2025.
9.	Zastron / Matlakeng: Repairs and maintenance of the Wastewater Treatment Works (WWTW)	MIG	R 2 711 000,00	The project is at BSC for the appointment of a contractor Design & Tender – 0%



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## Mid-Year Budget and Performance Report

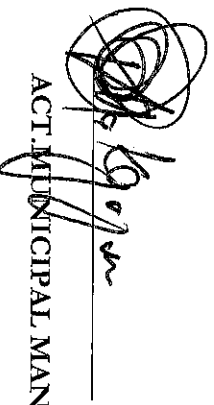
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### Municipal Manager's Quality Certificate

I, Mr Makgajane, Acting Municipal Manager of Mhokane Local Municipality, hereby certify that –

- The section 71 monthly budget statement;
- The quarterly report on the implementation of the budget and financial state of affairs of the municipality, and
- The mid-year budget and performance assessment

for the month of December 2024, has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.



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ACT. MUNICIPAL MANAGER

28 January 2025